s.19(1) s.24(1) Labour Program Federal Contractors Program

OFFICIAL U	SE ONLY.
Agreemei	it N°:

Agreement to Implement Employment Equity

✓ New Agreement	(All sections m	ust be complete	ed)			
Revised Agreement						
Tanaka Tanak	ORGA	NIZATION				
egal Name of Organization			Parent company is	located outside	Canada	
Pyco Electronics Canada ULC			<u></u>]Yes [] No	
Operating Name (if different from Legal Name o	of Omanization)		Business Numbe	r		
Operating Name (If different non-tegal Name (or organization,					
			Total number of el (Permanent Full-T	mployees in Cana ime and/or Part-T	ida ime)	108
Organization's North American Industry Classif To find your organization's four-digit NAICS co- http://www.statcan.gc.ca/subjects-sujets/stand 33441 (Semiconductor and Ota	de piease visit: ard-norme/naics-scian/2007/ii:	st-liste-eng.htm	Federally Re			
	HEA	DOFFICE				
Address (building number, street, suite, etc.)	. 1207-11	City		Province	Postal	
Tyco Electronics Canada ULC		Markham		Ontario	L3R	IE1
20 Esna Park Drive		Telephone Number				
		1-905-475-6	222			
	EMPLOYMENT	EQUITY CONT	ACT			
Name (print)		Title Manager, HR	Operations			
Anaheet F. Sethna	E-mail Address	Hanager, inc		Preferred Langua	je of Can	espondence
Telephone Number 905-474-5529	anaheet.sethna@te	e.com		English		French
	CERT	IFICATION				
The above-named organization: • having a combined workforce of 100 • intending to bid on, or being in receiption or supply Arrangement, valued at \$1,00 hereby certifies its commitment to implent instrument, in keeping with the Federal of please refer to: http://www.esdc.gc.ca/en Important note: If an audit of the Agreenthe procurement instrument(s) with the Greenthe p	ot of, a federal government 10,000 or more (including a ment or maintain employme Contractors Program requil g/labour/equality/fcp/index ment to implement Employ	goods or services applicable taxes) ent equity on an on rements. For more ashtml:	contract, standin going basis, bey information on h	g offer or contra rond the period ow to implemen	of the pro t employ	ocurement ment equity
the procurement instantanto, was the					······································	
		NATORY	is an executive n	ooltlon with lens	Lauthori	ly to sign a
NOTE: The signatory must be the Chief contract on behalf of the organization	FExecutive Officer OR an a zation.	·····	III an executive p	osition with toge	, deares	,
Name (print)		Title Senior Mana	ager, Contro	oller		
Kevin Irons Telephone Number	E-mail Address			Preferred Lang	uage of C	orrespondence
	kirons@te.com				ish	French
905-474-5560	1 KII ONO COTTO	Date (YYYY-MM-I	ומכ	<u> </u>		
		2016-05-17	55,			
					oliaibili	h. for the Foders
The information you provide on this form is of Contractors Program (FCP).						
Completion of this form is mandatory. Refusa to Bid List, loss of the right to bid on federal g	TOASTIBITED IT BOOKS OF SOLAROSE		•			
The information you provide may be used an disclosures of your personal information will in	[[GAG] ISPAIL II GH GM GM HINDAGAN	en domerous waren B				
Your personal information is administered in your personal information, which is described government publication entitled info Source, accessed online at any Service Canada Cen		Act and other applica k ESDC PPU 721, In wing website address	ble laws. You have structions for obtain http://www.infoso	une agrit to the pi ning this informati urce gc.ca. <i>Info</i> S	ource may	lined in the y also be
		INSTRUCTION	S			
IMPORTANT • The signed Agreement to Implem e-mail at: ee-eme@hrsdc-rhdcc.	ent Employment Equity	form must be sen	it to the Labour	Program by		

Federal Contractors Program

Contractors who are awarded an initial goods or services contract, a standing offer agreement, or a supply agreement valued at \$1M or more (including applicable taxes) are required to implement employment equity, and if representation gaps exist, to make all reasonable efforts within the context of their specific organizational environment and structural needs to close the gaps. This obligation is on-going and not only subject to the period of a specific contract.

Contractors are required to conduct, develop and maintain:

- a. A survey of their workforce on the representation of the four designated groups using a selfidentification questionnaire;
- b. A workforce analysis (WFA) that compares representation with requisite labour market availability by occupational groups; and
- Short-term and long-term numeric goals on closing gaps that have been identified where underrepresentation exists.

Contractors are required to submit to the Labour Program of Employment and Social Development Canada(ESDC):

- a. One year after the award of an initial goods or services contract, a standing offer agreement, or a supply
 agreement valued at \$1M or more (including applicable taxes):
 - Self-identification questionnaire used to collect workforce information;
 - Initial WFA; and
 - Annual short-term numeric goals for a period of three years and long-term numeric goals where underrepresentation exists on closing gaps that have been identified.
- b. Four years after the award of an initial goods or services contract, a standing offer agreement, or a supply agreement valued at \$1M or more (including applicable taxes) and every three years thereafter:
 - Updated WFA;
 - Updated annual short-term numeric goals for a period of three years and long-term numeric goals where under-representation exists on closing gaps that have been identified; and
 - Completed Achievement Table.

ESDC-Labour will assess contractors on a risk-based basis, one year and four years after the award of an initial goods or services contract, a standing offer agreement, or a supply agreement valued at \$1M or more (including applicable taxes) and every three years thereafter. Assessments are based on the achievement of representation results and measured against the requirements set out for the Federal Contractors Program (FCP).

Contractors found to be in non-compliance will be ineligible for future goods or services contracts, standing offer agreements, or supply agreements of any value with the federal government. In addition, contractors will be placed on a public list of non-compliant contractors. A finding of non-compliance may result in the termination of the contract.

For information on the detailed requirements as well as the framework and standards for assessment of results, please refer to the website: http://www.esdc.gc.ca/eng/labour/equality/fcp/index.shtml.



Questions and Answers

Subsidiary vs. Division/Branch

Q1 Does the Agreement to Implement Employment Equity (Agreement) apply to the whole organization or only to the part carrying out the contract?

A1 The signed Agreement applies to the whole organization named in the Agreement and its entire Canadian workforce including all of its components (divisions, branches, etc.), with the exception of subsidiary corporations.

Division:

A division is part of the primary business, not separate, and the primary business is legally responsible for the obligations and debts of the division.

Branch:

A branch is an office that is not located at/with the company's corporate headquarters but is part of the organization.

Subsidiary: A subsidiary is owned or controlled by another entity (a parent company), but it is a separate legal entity.

Q2 If an organization that is not subject to the Federal Contractors Program (FCP) is taken over by (or merged with) an organization that is subject to the Program, does it become subject to the FCP as well?

A2 An organization is subject to the FCP if it becomes part of the acquiring company. However, if the organization remains a subsidiary and still operates as a separate legal entity from the acquiring company, it does not become subject to the FCP.

For the purpose of the FCP, subsidiaries require a separate Agreement (and Agreement number) because they are separate legal entities. Divisions are part of an organization and are included as part of the whole organization.

Q3 When should a new Agreement be completed and signed?

A3 A new Agreement should be completed if the organization has undergone a change in its legal name.

Employment Status

Q1 Who is considered to be a permanent full-time employee under the FCP?

A1 A permanent full-time employee is employed for an indeterminate period of time to work the standard number of hours on a regular basis as determined by the employer, depending on the occupational group to which the person belongs. The standard number of hours cannot be less than the usual number of hours worked by full-time employees in the same occupational group.

Q2 Who is considered to be a permanent part-time employee under the FCP?

A2 A permanent part-time employee is employed for an indeterminate period of time to work fewer than the standard number of hours on a regular basis as determined by the employer, depending on the occupational group to which the person belongs.

Generally, what is standard or usual for a group of employees is considered full-time; anything less is considered part-time. For example, in a case where the standard, usual way of working for the company is to work eight (8) hours per day for three (3) days per week, employees who fit this work pattern would be considered full-time, and employees who do not would be considered part-time.

Q3 How are students counted under the FCP?

A3 Students employed during a school break, and who are returning to school, are not counted as employees for employment equity purposes.

Co-operative education (Co-op) students working during the summer period are not considered to be on a school break since this work experience forms part of their education. In addition, students working on a permanent part-time basis throughout the year are counted provided they worked 12 weeks or more.

Q4 How are other employees counted under the FCP?

A4 Other employees are those who are on unpaid leave (often temporary layoff or long-term leave) but who otherwise fulfil the definitions of permanent full-time or permanent part-time employees and maintain the right to return to work.

Tyco Electronics Canada ULC (certificate # 060294)

FEDERAL CONTRACTORS PROGRAM: TOTAL CATEGORIES BY EMPLOYMENT STATUS AND GEOGRAPHICAL AREA

Reporting Period 2017-11-03 to 2017-11-03

GEOGRAPHICAL AREAS

(INDICATE NUMBER OF **EMPLOYEES LOCATED IN** EACH AREA)

		Province				Cens	us Metropolitan	Areas	
	Permanent Full-time	Permanent Part-time	Temporary	Total Number of Employees		Permanent Full-time	Permanent Part-time	Temporary	Total Number of Employees
Ontario	86	0	0	86	Edmonton	1	0	0	1
Québec	9	0	0	9	Montréal	8	0	0	8
New Brunswick	1	0	0	1	Toronto	82	0	0	82
British Columbia	1	0	0	1	Vancouver	1	0	0	1
Alberta	1	0	0	1	Ottawa - Gatineau	1	0	0	1
Total Employees in C	anada 🕨			98	Oshawa	1	0	0	1
					St. Catharines Niagara	1	0	0	1
					N.B. less CMA	. 1	0	0	1
					Ont. less CMA	s 2	0	0	2
					Total Employe	es in Canada)		98



Employment and Social Emploi et Développement Development Canada social Canada

Tyco Electronics Canada ULC (certificate # 060294) FEDERAL CONTRACTORS PROGRAM: OCCUPATIONAL GROUPS Full-Time / National

Reporting Period 2017-11-03 to 2017-11-03

Occupational Group		ļ	All Employee:	3		original Peo	ples	Perso	ons with Disa	bilities	Member	s of Visible N	/linorities
Salary Range	QTR	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women
Col. 1		Col. 2	Col. 3	Col. 4	Col. 5	Col. 6	Col. 7	Col. 8	Col. 9	Col. 10	Col. 11	Col. 12	Col. 13
Senior Managers	4	3	3										
Top Range: \$100,000 and over	3	1	1										
Bottom Range: \$100,000 and over	2												
	1	1		1							1		1
	Total	5	4	1							1		
Middle and Other Managers	4	1	1										
Top Range: \$100,000 and over	3	1	1								1	1	
Bottom Range: \$ 85,000 - \$89,999	2	3	3								1	1	
	1	4	3	1									
	Total	9	8	1							2	2	
Professionals	4	5	5					1	1		1	1	
Top Range: \$100,000 and over	3	7	7								4	4	
Bottom Range: \$ 60,000 - \$64,999	2	14	7	7				1		1	4	2	2
	1	11	7	4							7	5	2
	Total	37	26	11				2	1	1	16	12	4
Semi-Professionals and Technicians	4	2	1	1							1	1	
Top Range: \$100,000 and over	3												
Bottom Range: \$ 70,000 - \$74,999	2												
	1	2	1	1									
	Total	4	2	2							1	1	

Page 1 of 3 Canada

Employment and Social Emploi et Développement Development Canada social Canada

Tyco Electronics Canada ULC (certificate # 060294) FEDERAL CONTRACTORS PROGRAM: OCCUPATIONAL GROUPS Full-Time / National

Reporting Period 2017-11-03 to 2017-11-03

Occupational Group		F	All Employee:	S	Ab	original Peo	ples	Perso	ons with Disa	bilities	Member	s of Visible I	/linorities
Salary Range	QTR	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women
Col. 1		Col. 2	Col. 3	Col. 4	Col. 5	Col. 6	Col. 7	Col. 8	Col. 9	Col. 10	Col. 11	Col. 12	Col. 13
Supervisors	4	1		1									
Top Range: \$ 75,000 - \$79,999	3	1		1									
Bottom Range: \$ 50,000 - \$54,999	2	1	1										
	1	1	1										
	Total	4	2	2									
Supervisors: Crafts and Trades	4												
Top Range: \$ 95,000 - \$99,999	3												
Bottom Range: \$ 95,000 - \$99,999	2												
	1	1	1										
	Total	1	1										
Administrative and Senior Clerical Personnel	4	2	1	1									
Top Range: \$ 70,000 - \$74,999	3												
Bottom Range: \$ 55,000 - \$59,999	2	2	1	1									
	1	2		2							1		1
	Total	6	2	4							1		1
Skilled Sales and Service Personnel	4	5	4	1									
Top Range: \$100,000 and over	3	7	7								3	3	
Bottom Range: \$ 45,000 - \$49,999	2	4	2	2							2	1	1
	1	3	2	1							1	1	
	Total	19	15	4							6	5	,

Page 2 of 3 Canada

Employment and Social Emploi et Développement Development Canada social Canada

Tyco Electronics Canada ULC (certificate # 060294)

FEDERAL CONTRACTORS PROGRAM: OCCUPATIONAL GROUPS

Full-Time / National

Reporting Period 2017-11-03 to 2017-11-03

Occupational Group		,	All Employees		Ab	original Peop	oles	Perso	ons with Disa	bilities	Members of Visible Minorities		
Salary Range	QTR	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women
Col, 1		Col. 2	Col. 3	Col. 4	Col. 5	Col. 6	Col. 7	Col. 8	Col. 9	Col. 10	Col. 11	Col. 12	Col. 13
Skilled Crafts and Trades Workers	4	1	1										
Top Range: \$ 90,000 - \$94,999	3												
Bottom Range: \$ 70,000 - \$74,999	2												
	1	1	1										
	Total	2	2										
Clerical Personnel	4	1		1							1		1
Top Range: \$ 60,000 - \$64,999	3	1		1									
Bottom Range: \$ 40,000 - \$44,999	2	7	4	3									
	1	2	1	1							1	1	
	Total	11	5	6							2	1	1
Total Number of Employees		98	67	31				2	1	1	29	21	8

Canada

Tyco Electronics Canada ULC (certificate # 060294)

FEDERAL CONTRACTORS PROGRAM: SALARY SUMMARY

Full-Time / National

Reporting Period 2017-11-03 to 2017-11-03

		All Employees		А	boriginal Peop	les	Pers	ons with Disab	ilities	Membe	rs of Visible Mir	norities
Salary Range	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women
	Col. 1	Col. 2	Col. 3	Col. 4	Col. 5	Col. 6	Col. 7	Col. 8	Col. 9	Col. 10	Col. 11	Col. 12
\$ 40,000 - \$44,999	2	1	1							1	1	
\$ 45,000 - \$49,999	4	4								1	1	
\$ 50,000 - \$59,999	10	4	6									
\$ 60,000 - \$69,999	9	4	5							5	2	3
\$ 70,000 - \$84,999	19	10	9							7	4	3
\$ 85,000 - \$99,999	22	15	7				1		1	7	6	1
\$100,000 and over	32	29	3				1	1		8	7	1
Total Number of Employees	98	67	31				2	1	1	29	21	8

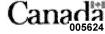
Canada

Workforce Analysis - Detailed Report

Date: 2017-11-03

Women

Employment Equity Occupational Group	Internal Location	All Employees #	Repres	sentation %	Availa %	ibility #	Gap #	Recruitment Area
01 : Senior Managers		5	1	20.0 %	26.7 %	1	0	
0013 : Senior managers - financial, communications and other business services	Ontario	5	1	20.0 %	26.7 %	1	0	Ontario
02 : Middle and Other Managers		9	1	11.1 %	27.1 %	2	• 1	
0114 : Other administrative services managers	Ontario	1	1	100.0 %	52.7 %	1	0	Ontario
0125 : Other business services managers	Ontario	2	0	0.0 %	48.8 %	1	-1	Ontario
0211 : Engineering managers	Ontario	4	0	0.0 %	11.2 %	0	0	Ontario
0601 : Corporate sales managers	Ontario	1	0	0.0 %	30.0 %	0	0	Ontario
0911 : Manufacturing managers	Ontario	1	0	0.0 %	18.8 %	0	0	Ontario
03 : Professionals		37	11	29.7 %	19.5 %	7	4	
111 : Financial auditors and accountants	Ontario	2	1	50.0 %	51.0 %	1	0	Ontario
112 : Financial and investment analysts	Ontario	2	2	100.0 %	49.8 %	1	1	Ontario
121 : Human resources professionals	Ontario	1	1	100.0 %	71.6 %	1	0	Ontario
122 : Professional occupations in business management consulting	Ontario	1	1	100.0 %	43.1 %	0	1	Ontario
123 : Professional occupations in advertising, marketing and public relations	Ontario	1	0	0.0 %	66.6 %	1	-1	Ontario
2132 : Mechanical engineers	Ontario	24	4	16.7 %	8.9 %	2	2	Ontario
2133 : Electrical and electronics engineers	Ontario	2	0	0.0 %	12.3 %	0	0	Ontario
2147 : Computer engineers (except software engineers and designers)	Ontario	1	0	0.0 %	11.7 %	0	0	Ontario
2171 : Information systems analysts and consultants	Ontario	3	2	66.7 %	28.8 %	1	1	Ontario
94 : Semi-Professionals and Technicians		4	2	50.0 %	18.6 %	1	1	
2332 : Mechanical engineering technologists and technicians	Ontario	1	1	100.0 %	6.3 %	0	1	Ontario
233 : Industrial engineering and manufacturing technologists and technicians	Ontario	1	1	100.0 %	19.9 %	0	1	Ontario
282 : User support technicians	Ontario	2	0	0.0 %	24.2 %	0	0	Ontario
5 : Supervisors		4	2	50.0 %	51.9 %	2	0	
211 : Supervisors, general office and administrative support workers	Montréal	1	1	100.0 %	68.2 %	1	0	Montréal



Workforce Analysis - Detailed Report

Date: 2017-11-03

Women

		Women						
Employment Equity Occupational Group	Internal Location	All Employees	Repres	sentation		lability	Gap	Recruitment Area
		#	#	%	%	#	#	
1212 : Supervisors, finance and insurance office workers	Toronto	1	1	100.0 %	74.2 %	1	0	Toronto
1215 : Supervisors, supply chain, tracking and scheduling co-ordination occupations	Toronto	2	0	0.0 %	32.5 %	1	-1	Toronto
06 : Supervisors: Crafts and Trades		1	0	0.0 %	5.3 %	0	0	
7201 : Contractors and supervisors, machining, metal forming, shaping and erecting trades and related occupations	Ontario	1	0	0.0 %	5.3 %	0	0	Ontario
77 : Administrative and Senior Clerical Personnel		6	4	66.7 %	80.1 %	5	-1	
Employment Equity Occupational Group	Toronto	6	4	66.7 %	80.1 %	5	-1	Toronto
8 : Skilled Sales and Service Personnel		19	4	21.1 %	28.2 %	5	-1	
221 : Technical sales specialists - wholesale trade	Alberta	1	0	0.0 %	20.5 %	0	0	Alberta
221 : Technical sales specialists - wholesale trade	British Columbia	1	0	0.0 %	26.3 %	0	0	British Columbia
221 : Technical sales specialists - wholesale trade	New Brunswick	1	0	0.0 %	26.1 %	0	0	New Brunswick
221 : Technical sales specialists - wholesale trade	Ontario	8	1	12.5 %	28.7 %	2	-1	Ontario
221 : Technical sales specialists - wholesale trade	Québec	8	3	37.5 %	29.1 %	2	1	Québec
9 : Skilled Crafts and Trades Workers		2	0	0.0 %	3.7 %	0	0	
231 : Machinists and machining and tooling inspectors	Ontario	1	0	0.0 %	4.4 %	0	0	Ontario
232 : Tool and die makers	Ontario	1	0	0.0 %	3.1 %	0	0	Ontario
0 : Clerical Personnel		11	6	54.5 %	65.2 %	7	-1	
Employment Equity Occupational Group	Toronto	11	6	54.5 %	65.2 %	7	• 1	Toronto
otal		98	31	31.6 %	31.9 %	30	1	

Total may not equal sum of components due to rounding.

Sources: 2011 National Household Survey and employer's internal data

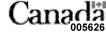


Workforce Analysis - Detailed Report

Date: 2017-11-03

Aboriginal Peoples

			Aborig	ginal Peoples				
Employment Equity Occupational Group	Internal Location	All Employees	Repres	entation	Availa	ability	Gap	Recruitment Area
		#	#	%	%	#	#	
01 : Senior Managers		5	0	0.0 %	0.6 %	0	0	
0013 : Senior managers - financial, communications and other business services	Ontario	5	0	0.0 %	0.6 %	0	0	Ontario
02 : Middle and Other Managers		9	0	0.0 %	1.0 %	0	0	
0114 : Other administrative services managers	Ontario	1	0	0.0 %	2.0 %	0	0	Ontario
0125 : Other business services managers	Ontario	2	0	0.0 %	1.1 %	0	0	Ontario
0211 : Engineering managers	Ontario	4	0	0.0 %	0.6 %	0	0	Ontario
0601 : Corporate sales managers	Ontario	1	0	0.0 %	1.0 %	0	0	Ontario
0911 : Manufacturing managers	Ontario	1	0	0.0 %	1.0 %	0	0	Ontario
03 : Professionals		37	0	0.0 %	0.4 %	0	0	
1111 : Financial auditors and accountants	Ontario	2	0	0.0 %	0.8 %	0	0	Ontario
1112 : Financial and investment analysts	Ontario	2	0	0.0 %	0.5 %	0	0	Ontario
1121 : Human resources professionals	Ontario	1	0	0.0 %	1.7 %	0	0	Ontario
1122 : Professional occupations in business management consulting	Ontario	1	0	0.0 %	0.8 %	0	0	Ontario
1123 : Professional occupations in advertising, marketing and public relations	Ontario	1	0	0.0 %	1.1 %	0	0	Ontario
2132 : Mechanical engineers	Ontario	24	0	0.0 %	0.3 %	0	0	Ontario
2133 : Electrical and electronics engineers	Ontario	2	0	0.0 %	0.3 %	0	0	Ontario
2147 : Computer engineers (except software engineers and designers)	Ontario	1	0	0.0 %	0.5 %	0	0	Ontario
2171 : Information systems analysts and consultants	Ontario	3	0	0.0 %	0.7 %	0	0	Ontario
04 : Semi-Professionals and Technicians		4	0	0.0 %	1.4 %	0	0	
2232 : Mechanical engineering technologists and technicians	Ontario	1	0	0.0 %	1.4 %	0	0	Ontario
2233 : Industrial engineering and manufacturing technologists and technicians	Ontario	1	0	0.0 %	1.1 %	0	0	Ontario
2282 : User support technicians	Ontario	2	0	0.0 %	1.6 %	0	0	Ontario
05 : Supervisors		4	0	0.0 %	0.7 %	0	0	
1211 : Supervisors, general office and administrative support workers	Montréal	1	0	0.0 %	0.0 %	0	0	Montréal



Workforce Analysis - Detailed Report

Date: 2017-11-03

Aboriginal Peoples

Employment Equity Occupational Group	Internal Location	All Employees	•	entation	Availa	•	Gap	Recruitment Area
		#	#	%	%	#	#	
1212 : Supervisors, finance and insurance office workers	Toronto	1	0	0.0 %	0.9 %	0	0	Toronto
1215 : Supervisors, supply chain, tracking and scheduling co-ordination occupations	Toronto	2	0	0.0 %	0.9 %	0	0	Toronto
06 : Supervisors: Crafts and Trades		1	0	0.0 %	2.5 %	0	0	
201: Contractors and supervisors, machining, metal forming, shaping and erecting trades and related occupations	Ontario	1	0	0.0 %	2.5 %	0	0	Ontario
7 : Administrative and Senior Clerical Personnel		6	0	0.0 %	0.8 %	0	0	
Employment Equity Occupational Group	Toronto	6	0	0.0 %	0.8 %	0	0	Toronto
8 : Skilled Sales and Service Personnel		19	0	0.0 %	1.1 %	0	0	
221 : Technical sales specialists - wholesale trade	Alberta	1	0	0.0 %	2.0 %	0	0	Alberta
221 : Technical sales specialists - wholesale trade	British Columbia	1	0	0.0 %	2.5 %	0	0	British Columbia
221 : Technical sales specialists - wholesale trade	New Brunswick	1	0	0.0 %	0.0 %	0	0	New Brunswick
221 : Technical sales specialists - wholesale trade	Ontario	8	0	0.0 %	1.0 %	0	0	Ontario
221 ː Technical sales specialists - wholesale trade	Québec	8	0	0.0 %	1.0 %	0	0	Québec
9 : Skilled Crafts and Trades Workers		2	0	0.0 %	1.8 %	0	0	
231 : Machinists and machining and tooling inspectors	Ontario	1	0	0.0 %	2.7 %	0	0	Ontario
232 : Tool and die makers	Ontario	1	0	0.0 %	0.9 %	0	0	Ontario
0 : Clerical Personnel		11	0	0.0 %	0.7 %	0	0	
Employment Equity Occupational Group	Toronto	11	0	0.0 %	0.7 %	0	0	Toronto
otal		98	0	0.0 %	0.8 %	0	0	

Total may not equal sum of components due to rounding.

Sources: 2011 National Household Survey and employer's internal data

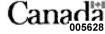


Workforce Analysis - Detailed Report

Date: 2017-11-03

Members of Visible Minorities

				Members o				
Employment Equity Occupational Group	Internal Location	All Employees	Repre	sentation	Avail	ability	Gap	Recruitment Area
		#	#	%	%	#	#	
01 : Senior Managers		5	1	20.0 %	14.9 %	1	0	
0013 : Senior managers - financial, communications and other business services	Ontario	5	1	20.0 %	14.9 %	1	0	Ontario
02 : Middle and Other Managers		9	2	22.2 %	21.7 %	2	0	
0114 : Other administrative services managers	Ontario	1	0	0.0 %	17.3 %	0	0	Ontario
0125 : Other business services managers	Ontario	2	1	50.0 %	22.8 %	0	1	Ontario
0211 : Engineering managers	Ontario	4	1	25.0 %	23.8 %	1	0	Ontario
0601 : Corporate sales managers	Ontario	1	0	0.0 %	17.2 %	0	0	Ontario
0911 : Manufacturing managers	Ontario	1	0	0.0 %	20.3 %	0	0	Ontario
03 : Professionals		37	16	43.2 %	35.1 %	13	3	
1111 : Financial auditors and accountants	Ontario	2	2	100.0 %	38.4 %	1	1	Ontario
1112 : Financial and investment analysts	Ontario	2	2	100.0 %	46.1 %	1	1	Ontario
1121 : Human resources professionals	Ontario	1	0	0.0 %	20.9 %	0	0	Ontario
1122 : Professional occupations in business management consulting	Ontario	1	0	0.0 %	29.2 %	0	0	Ontario
1123 : Professional occupations in advertising, marketing and public relations	Ontario	1	1	100.0 %	21.8 %	0	1	Ontario
2132 : Mechanical engineers	Ontario	24	11	45.8 %	33.5 %	8	3	Ontario
2133 : Electrical and electronics engineers	Ontario	2	0	0.0 %	40.7 %	1	-1	Ontario
2147 : Computer engineers (except software engineers and designers)	Ontario	1	0	0.0 %	45.7 %	0	0	Ontario
2171 : Information systems analysts and consultants	Ontario	3	0	0.0 %	41.7 %	1	-1	Ontario
04 : Semi-Professionals and Technicians		4	1	25.0 %	31.4 %	1	0	
2232 : Mechanical engineering technologists and technicians	Ontario	1	0	0.0 %	20.5 %	0	0	Ontario
2233 : Industrial engineering and manufacturing technologists and technicians	Ontario	1	0	0.0 %	33.3 %	0	0	Ontario
2282 : User support technicians	Ontario	2	1	50.0 %	35.9 %	1	0	Ontario
05 : Supervisors		4	0	0.0 %	36.2 %	1	-1	
1211 : Supervisors, general office and administrative support workers	Montréal	1	0	0.0 %	15.4 %	0	0	Montréal



Workforce Analysis - Detailed Report

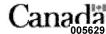
Date: 2017-11-03

Members of Visible Minorities

Franksyment Fruits Occupational Crays	Internal Location	All Familiana	Damus		of Visible Min		C	Recruitment Area
Employment Equity Occupational Group	internal Location	All Employees #	Kepres #	sentation %	%	ilability #	Gap #	Recruitment Area
1212 : Supervisors, finance and insurance office workers	Toronto	1	0	0.0 %	44.6 %	0	0	Toronto
1215 : Supervisors, supply chain, tracking and scheduling co-ordination occupations	Toronto	2	0	0.0 %	42.3 %	1		Toronto
06 : Supervisors: Crafts and Trades		1	0	0.0 %	11.9 %	0	0	
7201 : Contractors and supervisors, machining, metal forming, shaping and erecting trades and related occupations	Ontario	1	0	0.0 %	11.9 %	0	0	Ontario
77 : Administrative and Senior Clerical Personnel		6	1	16.7 %	37.3 %	2	-1	
Employment Equity Occupational Group	Toronto	6	1	16.7 %	37.3 %	2	-1	Toronto
08 : Skilled Sales and Service Personnel		19	6	31.6 %	14.2 %	3	3	
3221 : Technical sales specialists - wholesale trade	Alberta	1	0	0.0 %	11.3 %	0	0	Alberta
6221 : Technical sales specialists - wholesale trade	British Columbia	1	1	100.0 %	24.7 %	0	1	British Columbia
3221 : Technical sales specialists - wholesale trade	New Brunswick	1	0	0.0 %	0.0 %	0	0	New Brunswick
6221 : Technical sales specialists - wholesale trade	Ontario	8	4	50.0 %	20.8 %	2	2	Ontario
6221 : Technical sales specialists - wholesale trade	Québec	8	1	12.5 %	8.5 %	1	0	Québec
99 : Skilled Crafts and Trades Workers		2	0	0.0 %	21.0 %	0	0	
7231 : Machinists and machining and tooling inspectors	Ontario	1	0	0.0 %	22.9 %	0	0	Ontario
7232 : Tool and die makers	Ontario	1	0	0.0 %	19.0 %	0	0	Ontario
10 : Clerical Personnel		11	2	18.2 %	48.1 %	5	-3	
Employment Equity Occupational Group	Toronto	11	2	18.2 %	48.1 %	5	-3	Toronto
Fotal		98	29	29.6 %	29.7 %	28	1	

Total may not equal sum of components due to rounding.

Sources: 2011 National Household Survey and employer's internal data



Workforce Analysis - Detailed Report

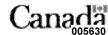
Date: 2017-11-03

Persons with Disabilities

	Persons with Disabilities							
Employment Equity Occupational Group	Internal Location	All Employees	Repres	entation	Availa	ability	Gap	Recruitment Area
		#	#	%	%	#	#	
01/02 : Managers	National	14	0	0.0 %	4.3 %	1	•1	National
03 : Professionals	National	37	2	5.4 %	3.8 %	1	1	National
04 : Semi-Professionals and Technicians	National	4	0	0.0 %	4.6 %	0	0	National
05 : Supervisors	National	4	0	0.0 %	13.9 %	1	-1	National
06 : Supervisors: Crafts and Trades	National	1	0	0.0 %	7.8 %	0	0	National
07 : Administrative and Senior Clerical Personnel	National	6	0	0.0 %	3.4 %	0	0	National
08 : Skilled Sales and Service Personnel	National	19	0	0.0 %	3.5 %	1	-1	National
09 : Skilled Crafts and Trades Workers	National	2	0	0.0 %	3.8 %	0	0	National
10 : Clerical Personnel	National	11	0	0.0 %	7.0 %	1	-1	National
Total		98	2	2.0 %	4.6 %	5	-3	

Total may not equal sum of components due to rounding.

Sources: 2012 Canadian Survey on Disability and employer's internal data



Workforce Analysis - Detailed Report

Date: 2017-11-03

Reasons for selecting a different analysis scope, recruitment area or recruitment location:

The settings identified are better reflective of the locations in which the company recruits for specific EEOGs. In addition, in certain EEOGs, the NOC codes were used to perform the analysis. This has to do with tailorizing the data and is in keeping with the Guidelines of the EE Act.

WFA Defaults - Women, Aboriginal Peoples and Visible Minorities

Employment Equity Occupational Group	Perform Analysis By	Recruitment Area
01 : Senior Managers	NOC (default EEOG)	Provincial (default National)
02 : Middle and Other Managers	NOC (default EEOG)	Provincial (default National)
03 : Professionals	NOC	Provincial (default National)
04 : Semi-Professionals and Technicians	NOC	Provincial
05 : Supervisors	NOC (default EEOG)	CMA
06 : Supervisors: Crafts and Trades	NOC	Provincial
07 : Administrative and Senior Clerical Personnel	EEOG	CMA
08 : Skilled Sales and Service Personnel	NOC	Provincial
09 : Skilled Crafts and Trades Workers	NOC	Provincial
10 : Clerical Personnel	EEOG	CMA
11 : Intermediate Sales and Service Personnel	EEOG	CMA
12 : Semi-Skilled Manual Workers	EEOG	CMA
13 : Other Sales and Service Personnel	EEOG	CMA

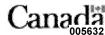


Workforce Analysis - Detailed Report

Date: 2017-11-03

WFA Defaults - Persons with Disabilities

Employment Equity Occupational Group	Perform Analysis By	Recruitment Area
01/02 : Managers	EEOG	National
03 : Professionals	EEOG	National
04 : Semi-Professionals and Technicians	EEOG	National
05 : Supervisors	EEOG	National
06 : Supervisors: Crafts and Trades	EEOG	National
07 : Administrative and Senior Clerical Personnel	EEOG	National
08 : Skilled Sales and Service Personnel	EEOG	National
09 : Skilled Crafts and Trades Workers	EEOG	National
10 : Clerical Personnel	EEOG	National
11 : Intermediate Sales and Service Personnel	EEOG	National
12 : Semi-Skilled Manual Workers	EEOG	National
13 : Other Sales and Service Personnel	EEOG	National



Workforce Analysis - Summary Report

Date: 2017-11-03

Women

	Women					
Employment Equity Occupational Group	All Employees	Repres	entation	Avai	ilability	Gap
	#	#	%	%	#	#
01 : Senior Managers	5	1	20.0 %	26.7 %	1	0
02 : Middle and Other Managers	9	1	11.1 %	27.1 %	2	-1
03 : Professionals	37	11	29.7 %	19.5 %	7	4
04 : Semi-Professionals and Technicians	4	2	50.0 %	18.6 %	1	1
05 : Supervisors	4	2	50.0 %	51.9 %	2	0
06 : Supervisors: Crafts and Trades	1	0	0.0 %	5.3 %	0	0
07 : Administrative and Senior Clerical Personnel	6	4	66.7 %	80.1 %	5	
08 : Skilled Sales and Service Personnel	19	4	21.1 %	28.2 %	5	
09 : Skilled Crafts and Trades Workers	2	0	0.0 %	3.7 %	0	0
10 : Clerical Personnel	11	6	54.5 %	65.2 %	7	-1
Total	98	31	31.6 %	31.9 %	30	1



Workforce Analysis - Summary Report

Date: 2017-11-03

Aboriginal Peoples

	Aboriginal Peoples						
Employment Equity Occupational Group	All Employees	Repres	entation	Avail	ability	Gap	
	#	#	%	%	#	#	
01 : Senior Managers	5	0	0.0 %	0.6 %	0	0	
02 : Middle and Other Managers	9	0	0.0 %	1.0 %	0	0	
03 : Professionals	37	0	0.0 %	0.4 %	0	0	
04 : Semi-Professionals and Technicians	4	0	0.0 %	1.4 %	0	0	
05 : Supervisors	4	0	0.0 %	0.7 %	0	0	
06 : Supervisors: Crafts and Trades	1	0	0.0 %	2.5 %	0	0	
07 : Administrative and Senior Clerical Personnel	6	0	0.0 %	0.8 %	0	0	
08 : Skilled Sales and Service Personnel	19	0	0.0 %	1.1 %	0	0	
09 : Skilled Crafts and Trades Workers	2	0	0.0 %	1.8 %	0	0	
10 : Clerical Personnel	11	0	0.0 %	0.7 %	0	0	
Total	98	0	0.0 %	0.8 %	0	0	



Workforce Analysis - Summary Report

Date: 2017-11-03

Members of Visible Minorities

	Members of Visible Minorities						
Employment Equity Occupational Group	All Employees	Repres	sentation	Ava	ilability	Gap	
	#	#	%	%	#	#	
01 : Senior Managers	5	1	20.0 %	14.9 %	1	0	
02 : Middle and Other Managers	9	2	22.2 %	21.7 %	2	0	
03 : Professionals	37	16	43.2 %	35.1 %	13	3	
04 : Semi-Professionals and Technicians	4	1	25.0 %	31.4 %	dam	0	
05 : Supervisors	4	0	0.0 %	36.2 %	1	-1	
06 : Supervisors: Crafts and Trades	1	0	0.0 %	11.9 %	0	0	
07 : Administrative and Senior Clerical Personnel	6	1	16.7 %	37.3 %	2	-1	
08 : Skilled Sales and Service Personnel	19	6	31.6 %	14.2 %	3	3	
09 : Skilled Crafts and Trades Workers	2	0	0.0 %	21.0 %	0	0	
10 : Clerical Personnel	11	2	18.2 %	48.1 %	5	-3	
Table	00	00	00.00/	00.7.0/			
Total	98	29	29.6 %	29.7 %	28	1	



Workforce Analysis - Summary Report

Date: 2017-11-03

Persons with Disabilities

	Persons with Disabilities						
Employment Equity Occupational Group	All Employees	Repres	entation	Avail	ability	Gap	
	#	#	%	%	#	#	
01/02 : Managers	14	0	0.0 %	4.3 %	1	-1	
03 : Professionals	37	2	5.4 %	3.8 %	1	1	
04 : Semi-Professionals and Technicians	4	0	0.0 %	4.6 %	0	0	
05 : Supervisors	4	0	0.0 %	13.9 %	1	-1	
06 : Supervisors: Crafts and Trades	1	0	0.0 %	7.8 %	0	0	
07 : Administrative and Senior Clerical Personnel	6	0	0.0 %	3.4 %	0	0	
08 : Skilled Sales and Service Personnel	19	0	0.0 %	3.5 %	1		
09 : Skilled Crafts and Trades Workers	2	0	0.0 %	3.8 %	0	0	
10 : Clerical Personnel	11	0	0.0 %	7.0 %	1	-1	
Total	98	2	2.0 %	4.6 %	5	-3	



Workforce Analysis - Summary Report

Date: 2017-11-03

Reasons for selecting a different analysis scope, recruitment area or recruitment location:

The settings identified are better reflective of the locations in which the company recruits for specific EEOGs. In addition, in certain EEOGs, the NOC codes were used to perform the analysis. This has to do with tailorizing the data and is in keeping with the Guidelines of the EE Act.

WFA Defaults - Women, Aboriginal Peoples and Visible Minorities

Employment Equity Occupational Group	Perform Analysis By	Recruitment Area
01 : Senior Managers	NOC (default EEOG)	Provincial (default National)
02 : Middle and Other Managers	NOC (default EEOG)	Provincial (default National)
03 : Professionals	NOC	Provincial (default National)
04 : Semi-Professionals and Technicians	NOC	Provincial
05 : Supervisors	NOC (default EEOG)	CMA
06 : Supervisors: Crafts and Trades	NOC	Provincial
07 : Administrative and Senior Clerical Personnel	EEOG	CMA
08 : Skilled Sales and Service Personnel	NOC	Provincial
09 : Skilled Crafts and Trades Workers	NOC	Provincial
10 : Clerical Personnel	EEOG	CMA
11 : Intermediate Sales and Service Personnel	EEOG	CMA
12 : Semi-Skilled Manual Workers	EEOG	CMA
13 : Other Sales and Service Personnel	EEOG	CMA



Workforce Analysis - Summary Report

Date: 2017-11-03

WFA Defaults - Persons with Disabilities

Employment Equity Occupational Group	Perform Analysis By	Recruitment Area
01/02 : Managers	EEOG	National
03 : Professionals	EEOG	National
04 : Semi-Professionals and Technicians	EEOG	National
05 : Supervisors	EEOG	National
06 : Supervisors: Crafts and Trades	EEOG	National
07 : Administrative and Senior Clerical Personnel	EEOG	National
08 : Skilled Sales and Service Personnel	EEOG	National
09 : Skilled Crafts and Trades Workers	EEOG	National
10 : Clerical Personnel	EEOG	National
11 : Intermediate Sales and Service Personnel	EEOG	National
12 : Semi-Skilled Manual Workers	EEOG	National
13 : Other Sales and Service Personnel	EEOG	National



Data from Firs	t/Previous Worl	kforce Analysis
Ţ	1	Ţ

Data from Fit	st/Previous Workf	orce Analysis
YYYY	MM	DD
2017	11	03

Data from Su	ibsequent/Curr Analysis	ent Workforce
1	1	1

Data from Subse	quent/Current Wo	rkforce Analysis
YYYY	MM	DD

		J	Гable 1: Women	l
		First/Pro	evious Workforce /	Analysis
Emplo	umont Equity Occupational Croup (FEOC)	All Employees	Wor	nen
Embio	yment Equity Occupational Group (EEOG)		Representation	Availability*
		#	#	%
01	Senior Managers	5	1	26.7
02	Middle & Other Managers	9	1	27.1
03	Professionals	37	11	19.5
04	Semi-Professionals & Technicians	4	2	18.6
05	Supervisors	4	2	51.9
06	Supervisors: Crafts & Trades	1	0	5.3
07	Administrative & Senior Clerical Personnel	6	4	80.1
08	Skilled Sales & Service Personnel	19	4	28.2
09	Skilled Crafts & Trades Workers	2	0	3.7
10	Clerical Personnel	11	6	65.2
11	Intermediate Sales & Service Personnel	0	0	0.0
12	Semi-Skilled Manual Workers	0	0	0.0
13	Other Sales & Service Personnel	0	0	0.0
14	Other Manual Workers	0	0	0.0
Total		98	31	31.9

	Table 5: Women	
Subsequent	/Current Workford	e Analysis
All Employees	Won	ien
	Representation	Availability*
#	#	%
0	0	0.0
o	0	0.0
0	ol	0.0
0	o	0.0
0	ol	0.0
0	0	0.0
0	ol	0.0
0	0	0.0
0	0	0.0
0	0	0.0
0	o	0.0
0	0	0.0

* Source	:				
2006 Cen	isus of	Canada			

å	•)	L	ı	ľ	(۰	€																																			

Data from Fir	st/Previous Wor	kforce Analysis
Ţ	J	Ţ

YYYY	rst/Previous Workf MM	DD
2017	11	03

Data Irolli St	Analysis	ent workloree
4	↓ ·	1

0	0	0
YYYY	MM	DD
Data from Subse	equent/Current Wo	rkforce Analysis

Table 6: Aboriginal Peoples

		Table	2: Aboriginal Po	eoples									
		First/Pr	First/Previous Workforce An										
Emmla	ymant Faulty Ossunational Croup (FFOC)	All Employees	Aborigina	l Peoples									
cmbio	yment Equity Occupational Group (EEOG)		Representation	Availability*									
		#	#	%									
01	Senior Managers	5	0	0.6									
02	Middle & Other Managers	9	0	1.0									
03	Professionals	37	0	0.4									
04	Semi-Professionals & Technicians	4	0	1.4									
05	Supervisors	4	0	0.7									
06	Supervisors: Crafts & Trades	1	0	2.5									
07	Administrative & Senior Clerical Personnel	6	0	0.8									
08	Skilled Sales & Service Personnel	19	0	1.1									
09	Skilled Crafts & Trades Workers	2	0	1.8									
10	Clerical Personnel	11	0	0.7									
11	Intermediate Sales & Service Personnel	0	0	0.0									
12	Semi-Skilled Manual Workers	0	0	0.0									
13	Other Sales & Service Personnel	0	0	0.0									
14	Other Manual Workers	0	0	0.0									
Total		98	0	0.8									

Subsequent/Current Workforce Analysis											
All Employees	Aboriginal	Peoples									
	Representation	Availability*									
#	#	%									
0	0	0.0									
0	0	0.0									
0	0	0.0									
0	0	0.0									
0	0	0.0									
0	0	0.0									
0	0	0.0									
0	0	0.0									
0	0	0.0									
0	0	0.0									
0	0	0.0									
0	0	0.0									
0	0	0.0									
0	0	0.0									
0	0	0.0									

* Source:	
2006 Census of	nada

* Source	e:		
0			

Data from Firs	st/Previous Wor	kforce Analysis
Ţ	<u> </u>	1

Data from Fi	rst/Previous Workf	force Analysis
YYYY	MM	DD
2017	11	03

Data from Su	bsequent/Curre Analysis	ent Workforce
1	1	\

0	0	0
YYYY	MM	DD
Data from Subse	quent/Current Wo	orkforce Analysis

Table 7: Members of Visible Minorities

			embers of Visible evious Workforce		
F1-	amount Faults Occurational Cooper (FFOC)	All Employees	Members of Vis	Members of Visible Minorities	
Empio	yment Equity Occupational Group (EEOG)		Representation	Availability*	
		#	#	%	
01	Senior Managers	5	1	14.9	
02	Middle & Other Managers	9	2	21.7	
03	Professionals	37	16	35.1	
04	Semi-Professionals & Technicians	4	1	31.4	
05	Supervisors	4	0	36.2	
06	Supervisors: Crafts & Trades	1	0	11.9	
07	Administrative & Senior Clerical Personnel	6	1	37.3	
08	Skilled Sales & Service Personnel	19	6	14.2	
09	Skilled Crafts & Trades Workers	2	0	21.0	
10	Clerical Personnel	11	2	48.1	
11	Intermediate Sales & Service Personnel	0	0	0.0	
12	Semi-Skilled Manual Workers	0	0	0.0	
13	Other Sales & Service Personnel	0	0	0.0	
14	Other Manual Workers	0	0	0.0	
Total		98	29	29.7	

All Employees	Members of Visible Minorities		
	Representation		
#	#	%	
0	0	0.0	
0	0	0.0	
0	0	0.0	
0	0	0.0	
0	0	0.0	
0	0	0.0	
0	0	0.0	
0	0	0.0	
0	0	0.0	
0	0	0.0	
0	0	0.0	
0	0	0.0	
0	0	0.0	
0	0	0.0	
0	0	0.0	

* Source:	
2006 Census of	nada

* Source	e:		
0			

Data from Fi	rst/Previous Wor	kforce Analysis
Ţ	T .	

2017	11	03
YYYY	MM	DD
Data from Fi	rst/Previous Work	force Analysis

Data from S	ubsequent/Curre Analysis	nt Workforce
1	1	1

0	0	0
YYYY	MM	DD
Data from Subs	equent/Current Wo	orkforce Analysis

			Persons with Di	
P1	TFOC	All Employees	Persons with	n Disabilities
Empio	yment Equity Occupational Group (EEOG)		Representation	Availability*
		#	#	%
01/02	Managers	14	0	4.3
03	Professionals	37	2	3.8
04	Semi-Professionals & Technicians	4	0	4.6
05	Supervisors	4	0	13.9
06	Supervisors: Crafts & Trades	1	0	7.8
07	Administrative & Senior Clerical Personnel	6	0	3.4
08	Skilled Sales & Service Personnel	19	0	3.5
09	Skilled Crafts & Trades Workers	2	0	3.8
10	Clerical Personnel	11	0	7.0
11	Intermediate Sales & Service Personnel	0	0	0.0
12	Semi-Skilled Manual Workers	0	0	0.0
13	Other Sales & Service Personnel	0	0	0.0
14	Other Manual Workers	0	0	0.0
Total	<u> </u>	98	2	4.6

Table 8:	Table 8: Persons with Disabilities					
Subsequent	Subsequent/Current Workforce Analysis					
All Employees	All Employees Persons with Disabilities					
	Representation	Availability*				
#	#	%				
0	0	0.0				
0	0	0.0				
0	0	0.0				
0	0	0.0				
0	0	0.0				
0	0	0.0				
0	0	0.0				
0	0	0.0				
0	0	0.0				
0	0	0.0				
0	0	0.0				
0	0	0.0				
0	0	0.0				
0	0	0.0				

* Source:			
2006 Censu	is of Canada		

* S	ou	rce	:							

Part 2: Flow Data Analysis

Tyco Electronics Canada ULC

43248

	Start 1)ate of	Flow	Data
YY	YY	MN	ı	DD

End I	Date of Flow	Data
YYYY	MM	DD

Data from Form 4 - Employees Hired Data from Form 5 - Employees Promoted Data from Form 6 - Employees Terminated

		Table 1:	Women	-
	Full-time	/ National	Part-time	/ National
Employment Equity Occupational Group (EEOG)	All Employees Hired	Women Hired	All Employees Hired	Women Hired
	#	#	#	#
01 Senior Managers	0	0	0	0
02 Middle & Other Managers	0	0	0	0
03 Professionals	0	0	0	0
04 Semi-Professionals & Technicians	0	0	0	0
05 Supervisors	0	0	0	0
06 Supervisors: Crafts & Trades	0	0	0	0
07 Administrative & Senior Clerical Personnel	0	0	0	0
08 Skilled Sales & Service Personnel	0	0	0	0
09 Skilled Crafts & Trades Workers	0	0	0	0
10 Clerical Personnel	0	0	0	0
11 Intermediate Sales & Service Personnel	0	0	0	0
12 Semi-Skilled Manual Workers	0	0	0	0
13 Other Sales & Service Personnel	0	0	0	0
14 Other Manual Workers	0	0	0	0

	Table 5:	Women	
Full-time	National	Part-time /	'National
All Employees Promoted	Women Promoted	All Employees Promoted	Women Promoted
#	#	#	#
0	0	0	(
o	0	0	C
0	0	0	(
0	0	0	(
0	0	0	(
0	0	0	(
ol	0	0	(
0	0	0	(
0	0	0	(
0	0	0	(
o	0	0	(
0	0	0	(
ol	0	0	(
0	0	0	C
0	0	0	(

Table 9: Women						
Full-time / National		Part-time / National				
All Employees Terminated	Women Terminated	All Employees Terminated	Women Terminated			
#	#	#	#			
0	0	0	0			
0	0	0	0			
0	0	0	0			
0	0	0	0			
0	0	0	0			
0	0	0	0			
0	0	0	0			
0	0	0	0			
0	0	0	0			
0	0	0	0			
0	0	0	0			
0	0	0	0			
0	0	0	0			
0	0	0	0			
0	0	0	0			

Part 2: Flow Data Analysis

Tyco Electronics Canada ULC

43248

0	0	0
YYYY	MM	DD
Start	Date of Flow	Data

0	0	0
YYYY	MM	DD
End I	Date of Flow	Data

Data from Form 4 - Employees Hired Data from Form 5 - Employees Promoted Data from Form 6 - Employees Terminated

			<u></u>	<u> </u>	<u> </u>	
		Table 2: Aboriginal Peoples				
		Full-time	/ National	Part-time	/ National	
Employment Equity Occupational Group (EEOG)		All Employees Hired	Aboriginal Peoples Hired	All Employees Hired	Aboriginal Peoples Hired	
		#	#	#	#	
01	Senior Managers	0	0	0	0	
02	Middle & Other Managers	0	0	0	0	
03	Professionals	0	0	0	0	
04	Semi-Professionals & Technicians	0	0	0	0	
05	Supervisors	0	0	0	0	
06	Supervisors: Crafts & Trades	0	0	0	0	
07	Administrative & Senior Clerical Personnel	0	0	0	0	
08	Skilled Sales & Service Personnel	0	0	0	0	
09	Skilled Crafts & Trades Workers	0	0	0	0	
10	Clerical Personnel	0	0	0	0	
11	Intermediate Sales & Service Personnel	0	0	0	0	
12	Semi-Skilled Manual Workers	0	0	0	0	
13	Other Sales & Service Personnel	0	0	0	0	
14	Other Manual Workers	0	0	0	0	

0

Full-time / National		Part-time / National		
All Employees Promoted	Aboriginal Peoples Promoted	All Employees Promoted	Aboriginal Peoples Promoted	
#	#	#	#	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	

	Table 10: Aboriginal Peoples						
	Full-time / National		ational Part-time / Nati			National Part-time / National	
200000			Employees Peoples		All Employees Terminated	Aboriginal Peoples Terminated	
	#	#	#	#			
	0	0	0	0			
	0	0	0	0			
	0	0	0	0			
	0	0	0	0			
	0	0	0	0			
	0	0	0	0			
	0	0	0	0			
	0	0	0	0			
	0	0	0	0			
	0	0	0	0			
	0	0	0	0			
	0	0	0	0			
	0	0	0	0			
	0	0	0	0			
	0	0	0	0			

Part 2: Flow Data Analysis

Tyco Electronics Canada ULC

43248

0	0	0
YYYY	MM	DD
Start	Date of Flow	Data

0	0	0
YYYY	MM	DD
End I	Date of Flow	Data

Data from Form 4 - Employees Hired Data from Form 5 - Employees
Promoted

Data from Form 6 - Employees Terminated

			J.	J.	J.
		Table	3: Persons	with Disa	bilities
		Full-time / National		Part-time / National	
Employment Equity Occupational Group (EEOG)		All Employees Hired	Persons with Disabilities Hired	All Employees Hired	Persons with Disabilities Hired
		#	#	#	#
01	Senior Managers	0	0	0	0
02	Middle & Other Managers	0	0	0	0
03	Professionals	0	0	0	0
04	Semi-Professionals & Technicians	0	0	0	0
05	Supervisors	0	0	0	0
06	Supervisors: Crafts & Trades	0	0	0	0
07	Administrative & Senior Clerical Personnel	0	0	0	0
08	Skilled Sales & Service Personnel	0	0	0	0
09	Skilled Crafts & Trades Workers	0	0	0	0
10	Clerical Personnel	0	0	0	0
11	Intermediate Sales & Service Personnel	0	0	0	0
12	Semi-Skilled Manual Workers	0	0	0	0
13	Other Sales & Service Personnel	0	0	0	0
14	Other Manual Workers	0	0	0	0

Full-time / National		Part-time / National		
All Employees Promoted	Persons with Disabilities Promoted	All Employees Promoted	Persons with Disabilities Promoted	
#	#	#	#	
0	0	0	(
0	0	0	C	
0	0	0	0	
0	0	0	C	
0	0	0	C	
0	0	0	C	
0	0	0	C	
0	0	0	C	
0	0	0	0	
0	0	0	C	
0	0	0	C	
0	0	0	0	
0	0	0	0	
0	0	0	C	
0	0	0	0	

Table 11: Persons with Disabilities					
Full-time	/ National	/ National			
All Employees Terminated	Persons with Disabilities Terminated	All Employees Terminated	Persons with Disabilities Terminated		
#	#	#	#		
0	0	0	0		
0	0	0	0		
0	0	0	0		
0	0	0	0		
0	0	0	0		
0	0	0	0		
0	0	0	0		
0	0	0	0		
0	0	0	0		
0	0	0	0		
0	0	0	0		
0	0	0	0		
0	0	0	0		
0	0	0	0		
0	0	0	0		

Part 2: Flow Data Analysis

Tyco Electronics Canada ULC

43248

0	0	0
YYYY	MM	DD
Start	Date of Flow	Data

0	0	0
YYYY	MM	DD
End l	Date of Flow	Data

Data from Form 4 - Employees Hired Data from Form 5 - Employees Promoted Data from Form 6 - Employees Terminated

Ţ

Table 4: Members of Visible Minorities				
Full-time	Full-time / National		Part-time / National	
All Employees Hired	Members of Visible Minorities Hired	All Employees Hired	Members of Visible Minorities Hired	
#	#	#	#	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
0	0	0	0	
	# O O O O O O O O O O O O O O O O O O	Full-time / National All Employees Hired # # 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Full-time / National	

Full-time	/ National	Part-time / National						
All Employees Promoted	Members of Visible Minorities Promoted	All Employees Promoted	Members of Visible Minorities Promoted					
#	#	#	#					
0	0	0	0					
0	0	0	0					
0	0	0	0					
0	0	0	0					
0	0	0	0					
0	0	0	0					
0	0	0	0					
0	0	0	0					
0	0	0	0					
0	0	0	0					
0	0	0	0					
0	0	0	0					
0	0	0	0					
0	0	0	0					
0	0	0	0					

Full-time	/ National	Part-time	/ National
All Employees Terminated	Members of Visible Minorities Terminated	All Employees Terminated	Members of Visible Minorities Terminated
#	#	#	#
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0

Part 3: Goals

Tyco Electronics Canada ULC

43248

	Data for First/Previous Goals																		
A L	C	D	E	F	G	H	I	J	K	L	M	N	0	P	Q	R	S	T	U.
Data sources:	From Workforce Analysis	From Workforce Analysis†	Data Entry	CxEx3	From Flow Data Analysis & Workforce Analysis‡	Data Entry	CxHx3	F + I	From Workforce Analysis	Equivalent to H	KxLx3	(F x Q) - R + M	JxP	Data Entry	From Workforce Analysis	From Workforce Analysis	(K - M + O) - ((C + F) x Q)	K÷C	(K - M + O) ÷ (C + F)
	4	1	4	1	1	1	Į.	1	1	Ţ	Ų.	1	1	↓	Ţ	1	1	Ţ	1
										Table 1:									
		First/Previous Short-term Goals																	
All Employees Turnavar (Replacement of Terminated 3 Year Goals													Women						
	Number	Grov	Growth (New Positions)			Turnover (Replacement of Terminated Employees)			Number	Turnover (Replacement of		Hires	From - To						
Employment Equity	YYYY-MM-DD	Actual Projected			-	Actual Projected Hire			YYYY-MM-DD	Terminated	Employees)	Required		VVVV VVVV Presen		Present Gap	Projected	Present	Projected Representation in 3
ccupational Group (EEOG)		Actual	1119	Over 3	Actual	****	Over 3	Years			Over 3	Over 3 Years			Availability		Gap	Representation	Years
	2017-11-03	Annually	Annually	Years	Annually	Annually	Years		2017-11-03	Annually	Years		2017	2020					
	#	%	%	#	%	%	#	#	#	%	#	Ħ	#	%	%	#	#	%	%
01 Senior Managers	5	-100,0%		0	0.0%		0	0	1	0.0%	0	0	0		26.7%	0	0	20.0%	20,0%
02 Middle & Other Managers	9	-100.0%	0.0%	0	0.0%	5.0%	6 1	1	1	5.0%	0	1	I	50.0%	27.1%	-1	0	11.1%	22.2%
03 Professionals	37	-100.0%		0	0.0%		0	0	11	0.0%	0	-4	0		19.5%	4	4	29,7%	29,7%
04 Semi-Professionals & Tech	4	-100.0%		0	0.0%		0	0	2	0.0%	0	-1	0		18.6%	1	1	50.0%	50.0%
05 Supervisors	4	-100.0%		0	0.0%		0	0	2	0.0%	0	0	0		51.9%	0	0	50.0%	50.0%
06 Supervisors: Crafts & Trades	1	-100.0%		0	0.0%		0	0	0	0.0%	0	0	0		5.3%	0	0	0.0%	0.0%
07 Administrative & Sr Clerical	6	-100.0%		0	0.0%		0	0	4	0.0%	0	1	0		80.1%	-1	-1	66.7%	66.7%
08 Skilled Sales & Service	19	-100,0%	0.0%	0	0.0%	5.0%	3	3	4	5.0%	1	2	2	50.0%	28.2%	-1	0	21.1%	26.3%
09 Skilled Crafts & Trades	2	-100.0%		()	0.0%		0	0	0	0.0%	0	0	0		3.7%	0	0	0.0%	0.0%
10 Clerical Personnel	11	-100.0%		0	0.0%		0	0	6	0.0%	0	1	0		65,2%	-1	-1	54.5%	54.5%
11 Intermediate Sales & Service	0	0.0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
12 Semi-Skilled Manual	0	0.0%		0	0.0%		0	0	0	0.0%	0	0	0		0,0%	0	0	#DIV/0!	#DIV/0!
13 Other Sales & Service	0	0.0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
14 Other Manual Workers	0	0.0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
Total	98	+100.0%		()	0.0%		0	0	31	0.0%	0	0	0		31.9%	0	0	31.6%	31.6%

[†] Calculated by using the following formula: ((Current number of employees from Workforce Analysis + Previous number of employees from Workforce Analysis)^{1/3} - 1) x 100.

Calculated by using the following formula: (Terminated full-time employees from Flow Data Analysis) + ((Total number of employees from Previous Workforce Analysis) + Total number of employees from Current Workforce Analysis) + 2) x 100.

						Table 2: Women
E.m.	oloyment Equity		Wom	en		
	upational Group (EEOG)	Short-ter	m Goals	Long-te	rm Goals	Comments
ļ		#	9/6	#	%	
01	Senior Managers	0	0.0	0	0.0	
02	Middle & Other Managers	1	50.0	0	27.1	market availability is 27.1%
03	Professionals	0	0.0	0	0.0	
04	Semi-Professionals & Tech	0	0.0	0	0,0	
05	Supervisors	0	0.0	0	0.0	
06	Supervisors: Crafts & Trades	0	0.0	0	0.0	
07	Administrative & Sr Clerical	0	0.0	0	0.0	
08	Skilled Sales & Service	2	50.0	0	28.2	market availability is 28.2%
09	Skilled Crafts & Trades	0	0.0	0	0.0	
10	Clerical Personnel	0	0.0	0	0.0	
11	Intermediate Sales & Service	0	0.0	0	0.0	005047
12	Semi-Skilled Manual	0	0.0	0	0.0	005647

	Federal Contractors Program Achievement Report													
							Part 3: G	Goals						
						Tyco I	Electronics (Canada UL	C					
							43248	8						•••••
13 Other Sales & Service 14 Other Manual Workers	0	0.0 0.0	0 0)										
Total	0	0.0	0 0)										

Federal Contractors Program Achievement Report Part 3: Goals Tyco Electronics Canada ULC 43248

	Data for First/Previous Goals																		
	C	D	E	F	G	H	I	J	K	L	M	N	O	P	<u> </u>	R	S	T	U
Data sources:	From Workforce Analysis	From Workforce Analysis [†]	Data Entry	CxEx3	From Flow Data Analysis & Workforce Analysis‡	Data Entry	CxHx3	$\mathbf{F}+\mathbf{I}$	From Workforce Analysis	Equivalent to H	KxLx3	(F x Q) - R + M	JxP	Data Entry	From Workforce Analysis	From Workforce Analysis	(K - M + O) - ((C + F) x Q)	K ÷ C	(K - M + O) + (C + F)
	1	Ţ	<u> </u>	<u> </u>	J	1	J	Ţ	<u> </u>	Ţ	Ţ	<u> </u>	1	<u> </u>	J	1		<u> </u>	, , , , , , , , , , , , , , , , , , ,
										e 3: Abori									
		First/Previous Short-term Goals																	
			All Employees												nal Peoples				
	Number	Number Grow		rowth (New Positions) Turnover (Replacement of Employ					Number Turnover (Replacement of		Hires	3 Year Goals From - To							
Employment Equity	VVVV-MM-00	Actual	n	Lastad .	Actual	Anticipated			Terminated Employees)			Required		n - 10 - YYYY	Present		Projected	Present	Projected Representation in 3
Occupational Group (EEOG)	1111-MM-1911			110		Years	1111-1111-1111			Over 3 Years	1111		Availability	Present Gap	Gap	Representation	Years		
	2017-11-03	Annually	Annually	Over 3 Years	Annually	Annually	Over 3 Years		2017-11-03	Annually	Over 3 Years	1 cars	2017	2020					
	#	%	%	#	%	%	#	#	Ħ	%	#	Ħ	#	9/6	%	#	#	%	%
01 Senior Managers	5	-100.0%		(0.0%		0	0	0	0.0%	0	0	0		0.6%	0	0	0.0%	0.0%
02 Middle & Other Managers	9	-100.0%		(0.0%		0	0	0	0.0%	0	0	0		1.0%	0	0	0.0%	0.0%
03 Professionals	37	-100.0%		(0.0%		0	0	0	0.0%	0	0	0		0.4%	0	0	0.0%	0.0%
04 Semi-Professionals & Tech	4	-100.0%		(0.0%		0	0	0	0.0%	0	0	0		1.4%	0	0	0.0%	0.0%
05 Supervisors	4	-100.0%		(0.0%		0	0	0	0.0%	0	0	0		0.7%	0	0	0.0%	0.0%
06 Supervisors: Crafts & Trades	1	+100.0%			0.0%		0	0	0	0.0%	0	0	0		2.5%	0	0	0.0%	0.0%
07 Administrative & Sr Clerical	6	-100.0%		(0.0%		0	0	0	0.0%	0	0	0		0.8%	0	0	0.0%	0.0%
08 Skilled Sales & Service	19	-100.0%		1	0.0%		1 0	0	0	0.0%	0	0	0		1.1%	0	0	0.0%	0.0%
09 Skilled Crafts & Trades	2	-100.0%			0.0%		1 0	0	0	0.0%	0	0	0		1.8%	0	0	0.0%	0.0%
10 Clerical Personnel	11	-100.0%			0.0%		1 0	0	0	0.0%	0	U	1 0		0.7%	0	0	0.0%	0.0% #DIV/0!
11 Intermediate Sales & Service 12 Semi-Skilled Manual	0	0.0% 0.0%		1 :	0.0%		1 0	0	0	0.0%	0	0			0.0% 0.0%	0	1 0	#DIV/0! #DIV/0!	#DIV/0: #DIV/0!
12 Semi-Skilled Manual 13 Other Sales & Service	0	0.0%			0.0%		1 0	0	0	0.0%	0	0			0.0%	0	1 0	#DIV/0: #DIV/0!	#DIV/0: #DIV/0!
14 Other Manual Workers	n	0.0%			0.0%		1 0	0 0	0	0.0%	0	0	"		0.0%	"	l "	#DIV/0:	#DIV/0: #DIV/0!

[†] Calculated by using the following formula: ((Current number of employees from Workforce Analysis + Previous number of employees from Workforce Analysis)^{1/3} - 1) x 100.

Calculated by using the following formula: (Terminated full-time employees from Flow Data Analysis) + ((Total number of employees from Previous Workforce Analysis) + Total number of employees from Current Workforce Analysis) + 2) x 100.

	• / /					Table 4: Aboriginal Peoples
			Aboriginal	Peoples		
	ment Equity ional Group (EEOG)	Short-ter		Long-ter		Comments
01 Sen	nior Managers	# 0	% 0.0	7 0	96	
: :	iddle & Other Managers	0	0.0	0	0.0	
03 Pro	ofessionals	0	0.0	0	0.0	
04 Sen	mi-Professionals & Tech	0	0.0	0	0.0	
05 Sur	pervisors	0	0.0	0	0.0	
06 Sur	pervisors: Crafts & Trades	0	0.0	0	0.0	
07 Adı	Iministrative & Sr Clerical	0	0.0	0	0.0	
08 Ski	illed Sales & Service	0	0,0	0	0.0	
09 Ski	illed Crafts & Trades	0	0.0	0	0.0	
10 Cle	erical Personnel	0	0,0	0	0.0	
1 1	termediate Sales & Service	0	0,0	0	0.0	
	mi-Skilled Manual	0	0.0	0	0.0	
13 Oth	her Sales & Service	0	0.0	0	0.0	-005649

	Federal Contractors Program Achievement Report								
	Part 3: Goals								
	Tyco Electronics Canada ULC								
	43248								
14 Other Manual Workers	0 0.0 0 0.0								
Total	1 4.0 0 0.0								

Federal Contractors Program Achievement Report Part 3: Goals

Tyco Electronics Canada ULC

43248

									Data	or First/I	revious (Goals							
A	C	D	E.	F	G	Н		J	K	L	M	N	О	P	Q	R	S	T	U
Data sources:	From Workforce Analysis	From Workforce Analysis [†]	Data Entry	CxEx3	From Flow Data Analysis & Workforce Analysis [‡]	Data Entry	CxHx3		From Workforce Analysis	Equivalent to H	KxLx3	(F x Q) - R + M	JxP	Data Entry	From Workforce Analysis	From Workforce Analysis	(K - M + O) - ((C + F) x Q)	K ÷ C	(K - M + O) + (C + F)
3x46x43x43x44x46x45x451x466x45x45x45x46x46x45x45x45x45x45x45x45x45x45x45x45x45x45x	Ţ	Ţ	Ţ	1	Į.	1	Ţ	Ţ	1	Ţ	Ţ	1	Ţ	J	Ţ	Ţ	J	Ţ	Ţ
									Table 5	: Persons	with Disa	bilities							
									First	Previous St	iort-term C	oals							
				All En	ployees									Persons wi	th Disabilitie	\$			
	Number		and A and Bassies		Turnover (R)	eplacement o	Terminated		Number				3 Yea	r Goals					
Employment Equity	Numer	Growth (New Positions) Employees)					Anticipated	Aumoer	Turnover (R Terminated	eplacement of	Hires	Fro	m - To					Projected	
Occupational Group (EEOG)	1111-MM-00	YYY-MM-DD Actual Projected Actual Projected		ected	Hires Over 3	7777-MM-DD			Required Over 3	1111	- ۲۲۲۲	Present Availability	Present Gap	Projected Gap	Present Representation	Representation in 3			
ottopatilisis orotop (22200)	2017-11-03	Annually	Annually	Over 3 Years	Annually	Annually	Over 3 Years	Years	2017-11-03	Annually	Over 3 Years	Years	2017	2020	,		- '	,	Years
	#	9/0	9/6	#	%	%	#	#	#	9/6	#	#	#	9/4	%	#	#	%	%
01/02 Managers	14	-100.0%	0.0%	0	0.0%	5.0%	2	2		5.0%	0	1	1	25.0%	4.3%	-1	0	0.0%	7.1%
03 Professionals	37	-100.0%		0	0.0%		0	0	2	0.0%	0	-1	0)	3.8%	1	1	5.4%	5.4%
04 Semi-Professionals & Tech	4	-100.0%		0	0.0%		0	0	0	0.0%	0	0	0)	4.6%	0	0	0.0%	0.0%
05 Supervisors	4	-100.0%	0.0%	0	0.0%	5.0%	1	1	0	5.0%	0	1	1	50.0%	13.9%	-1	0	0.0%	25.0%
06 Supervisors: Crafts & Trades	1	-100.0%		0	0.0%		0	0	0	0.0%	0	0	()	7.8%	0	0	0.0%	0.0%
07 Administrative & Sr Clerical	6	-100.0%	100000000000000000000000000000000000000	0	0.0%		0	0	0	0.0%	0	0	()	3.4%	0	0	0.0%	0.0%
08 Skilled Sales & Service	19	-100.0%	0.0%	0	0.0%	5.0%	3	3	0	5.0%	0	1	1	17.0%	3.5%	-1	0	0.0%	5.3%
09 Skilled Crafts & Trades	2	~100.0%		0	0.0%		0	0	0	0.0%	0	0	6)	3.8%	0	0	0.0%	0.0%
10 Clerical Personnel	11	-100.0%	0.0%	0	0.0%	5.0%	2	2	. 0	5.0%	0	1	1	25.0%	7.0%	-1	0	0.0%	9.1%
11 Intermediate Sales & Service	0	0.0%		0	0.0%		0	0	0	0.0%	0	0	€)	0.0%	0	0	#DIV/0!	
12 Semi-Skilled Manual	0	0.0%		0	0.0%		0	0	0	0.0%	0	0	()	0.0%	0	0	#DIV/0!	
13 Other Sales & Service	0	0.0%		0	0.0%		0	0	0	0.0%	0	0	()	0.0%	0	0	#DIV/0!	1
14 Other Manual Workers	0	0.0%		0	0.0%		0	0	0	0.0%	0	0	()	0.0%	0	0	#DIV/0!	#DIV/0!
Total	98	-100.0%		0	0.0%		0	0	2	0.0%	0	3	(4.6%	-3	-3	2.0%	2.0%

† Calculated by using the following formula: ((Current number of employees from Workforce Analysis + Previous number of employees from Workforce Analysis)^{1/3} - 1) x 100.

Calculated by using the following formula: (Terminated full-time employees from Flow Data Analysis) + ((Total number of employees from Previous Workforce Analysis + Total number of employees from Current

Workforce Analysis) ± 2) x 100

Workforce Analysis) + 2) x 10)U.			
			Table 6: Persons with Disabilities	
Employment Equity	Persons wit	h Disabilities		
Occupational Group (EEOG)	Short-term Goals	Long-term Goals	Comments	
(Accupational Circup (EEOO)	# %	# %		
01/02 Managers	1 25	.0 0 4	market availability is 4.3%	
03 Professionals	0 0	0 0		
04 Semi-Professionals & Tech	0 0	.0 0 0		
05 Supervisors	1 50	0 0 13	market availability is 13.9%	
06 Supervisors: Crafts & Trades	0 0	.0 0 0		
07 Administrative & Sr Clerical	0 0	.0 0 0		
08 Skilled Sales & Service	1 17	.0 0 3	market availability is 3.5%	
09 Skilled Crafts & Trades	0 0	0 0		
10 Clerical Personnel	1 25	.0 0 7	market availability is7.0%	
11 Intermediate Sales & Service	0 0	.0 0 0		005054
12 Semi-Skilled Manual	0 0	0 0.		005651

					Fed	eral Contrac	tors Progra	am Achieven	nent Report	t					
							Part 3: G	Goals							
						Tyco I	Electronics (Canada UL	C						
							43248	8					***************************************		•••••
13 Other Sales & Service 14 Other Manual Workers	0	0.0 0.0	0 0)											
Total	0	0.0	0 0)											

									Data	or First/I	Previous C	Goals							
A B	C	D	E	F	G	H		J	K	L	M		0	P	Q	R	S	**************************************	U
Data sources:	From Workforce Analysis	From Wørkforce Analysis†	Data Entry	CxEx3	From Flow Data Analysis & Workforce Analysis‡	Data Entry	CxHx3	F ÷ 1	From Workforce Analysis	Equivalent to H	KxLx3	(F x Q) - R + M	JхР	Data Entry	From Workforce Analysis	From Workforce Analysis	(K - M + O) - ((C + F) x Q)	K÷C	(K - M + O) + (C + F)
\$	J				······································	1	Į			.	<u>†</u>			<u> </u>	1		<u> </u>	J	J
									Table 7: N				S						
									First	Previous SI	iort-term (loals							
				All En	iployees										isible Minor	ities			
	Number	Gre	wth (New Posit	ions)	Turnover (Re	placement o Employees)	f Terminated		Number	Turnover (R	eplacement of	Hires		r Goals					
Employment Equity			1					Anticipated Hires Over 3			Employees)	Required		n - To	Present	Present Gap	Projected	Present	Projected Representation in 3
Occupational Group (EEOG)	1111-MM-00	Actual	Proje		Actual	Pre	ected	Years	YYYY-MM-DD			Over 3	1111	- 1111	Availability	rresem Gap	Gap	Representation	Years
	2017-11-03	Annually	Annually	Over 3 Years	Annually	Annually	Over 3 Years		2017-11-03	Annually	Over 3 Years	Years	2017	2020					
	#	%	9/6	#	%	%	#	#	#	9%	#	#	#	%	%	#	#	%	%
01 Senior Managers	5	-100.0%		0	0.0%		0	0	1	0.0%	0	0	0		14.9%	0	0	20.0%	20.0%
02 Middle & Other Managers	9	-100.0%	,	0	0.0%		0	0	2	0.0%	0	0	0		21.7%	0	0	22.2%	22.2%
03 Professionals	37	-100.0%	,	C	0.0%		0	0	16	0.0%	0	-3	0		35.1%	3	3	43.2%	43.2%
04 Semi-Professionals & Tech	4	-100.0%	,	0	0.0%		0	0	1	0.0%	0	0	0		31.4%	0	0	25.0%	25.0%
05 Supervisors	4	-100.0%	0.0%	0	0.0%	5.0%	1	1	(5.0%	0	1	1	100.0%	36.2%	-1	0	0.0%	25.0%
06 Supervisors: Crafts & Trades	1	-100.0%		0	0.0%		0	0	(0.0%	0	0	0		11.9%	0	0	0.0%	0.0%
07 Administrative & Sr Clerical	6	-100.0%	1	C	0.0%	5.0%	1	1	1	5.0%	0	1	1	100.0%	37.3%	-1	0	16.7%	33.3%
08 Skilled Sales & Service	19	100,076		0	0.0%		0	0	(0.0%	0	-3	0		14.2%	3	3	31.6%	31.6%
09 Skilled Crafts & Trades	2	-100.0%	1	()	0.0%		0	0	(0.0%	0	0	0		21.0%	0	0	0.0%	0.0%
10 Clerical Personnel	11	-100.0%	0.0%	0	0.0%	5.0%	2	2	2	5.0%	0	3	2	100.0%	48.1%	-3	-1	18,2%	36.4%
11 Intermediate Sales & Service	0	0.0%		0	0.0%		0	0	(0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
12 Semi-Skilled Manual	0	0.0%		0	0.0%		0	0	(0.0%	0	0	0		0,0%	0	0	#DIV/0!	#DIV/0!
13 Other Sales & Service	0	0.0%		0	0.0%		0	0	(0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
14 Other Manual Workers	0	0.0%)	0	0.0%		0	0	(0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
Total	98	+100,0%		0	0.0%		0	0	29	0.0%	0	0	0		29.7%	0	0	29.6%	29.6%

- † Calculated by using the following formula: ((Current number of employees from Workforce Analysis + Previous number of employees from Workforce Analysis)^{1/3} 1) x 100.
- Calculated by using the following formula: (Terminated full-time employees from Flow Data Analysis + Terminated part-time employees from Flow Data Analysis) + ((Total number of employees from Previous Workforce Analysis + Total number of employees from Current Workforce Analysis) + 2) x 100.

					Table 8: Members of Visible Minorities
Employment Equity		bers of Visi			
Occupational Group (EEOG)	Short-ter		Long-te	rm Goals	Comments
0.17	#	%	#	%	
01 Senior Managers	U	0.0	0	0.0	
02 Middle & Other Managers	0	0.0	0	0.0	
03 Professionals	0	0.0	0	0.0	
04 Semi-Professionals & Tech	0	0.0	0	0.0	
05 Supervisors	1	100.0	0	36.2	market availability is 36.2%
06 Supervisors: Crafts & Trades	0	0.0	0	0.0	
07 Administrative & Sr Clerical	1	100.0	0	37.3	market availability is 37,3%
08 Skilled Sales & Service	0	0,0	0	0.0	
09 Skilled Crafts & Trades	0	0.0	0	0.0	
10 Clerical Personnel	2	100.0	0	48.1	market availability is 48.1%
11 Intermediate Sales & Service	0	0,0	0	0.0	
12 Semi-Skilled Manual	0	0.0	0	0.0	
13 Other Sales & Service	0	0.0	0	0.0	005653

	Federal Contractors Program Achievement Report
	Part 3: Goals
	Tyco Electronics Canada ULC
	43248
14 Other Manual Workers	0 0.0 0 0.0
Total	0 0.0 0 0.0

									Data for	Subseque	nt/Curre	nt Goals							
A B	<u>C</u>	<u> </u>	E	F	G	H	I		K	L	M	N	O	P	Q	R	<u> </u>	T	<u> </u>
Data sources:	From Workforce Analysis	From Workforce Analysis [†]	Data Entry	CxEx3	From Flow Data Analysis & Workforce Analysis‡	Data Entry	CxHx3	F+1	From Workforce Analysis	Equivalent to H	KxLx3	(F x Q) - R + M	JxP	Data Entry	From Workforce Analysis	From Workforce Analysis		K÷C	(K - M + O) + (C + F)
	1	<u> </u>	+	1	<u> </u>	1	.	1	1	<u> </u>	<u> </u>	1	1	.	1	1	1	<u></u>	
										Table 9:		- C-A							
				All Fo	iplovees				Subsequi	евосигтен	Subristeri	n Goais		W	omen				
				Auto	Turnover (Re		T						3 Ven	r Goals	l				
	Number	Grov	rth (New Posi	ions)		pracement of Employees)	Terminated	Anticipated	Number	Turnover (Re		Hires		n - To					Projected
Employment Equity	YYYY-MM-DD	Actual	Proi	ected	Actual	Proj	ected	Hires Over 3	YYYY-MM-DD			Required Over 3	1777-1777		Present Availability	Present Gap	Projected	Present	Representation in 3
Occupational Group (EEOG)				Over 3			Over 3	Years			Over 3	Years			Avanaonny		Gap	Representation	Years
		Annually	Annually	Years	Annually	Annually	Years			Annually	Years		0	3					
	#	%	%	Ħ	%	%	##	Ħ	#	%	#	#	Ħ	%	%	#	Ħ	%	%
01 Senior Managers	0	-100.0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
02 Middle & Other Managers	0	-100.0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
03 Professionals	0	-100.0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
04 Semi-Professionals & Tech	0	-100.0%		0	0.0%		0	0	0	0.0%	0	0	()		0.0%	0	0	#DIV/0!	#DIV/0!
05 Supervisors	0	-100.0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
06 Supervisors: Crafts & Trades	0	-100.0%		0	0.0%		0	0	0	0.0%	0	0	(0.0%	0	0	#DIV/0!	#DIV/0!
07 Administrative & Sr Clerical	0	-100.0%		0	0.0%		0	0	0	0.0%	0	0	U		0.0%	0	0	#DIV/0!	#DIV/0!
08 Skilled Sales & Service	0	-100.0%		0	0.0%		0	0	0	0.0%	0	0	U		0.0%	0	0	#DIV/0!	#DIV/0!
09 Skilled Crafts & Trades	0	-100.0%		U	0.0%		0	0	0	0.0%	0	0	U		0.0%	9 0	0	#DIV/0!	#DIV/0! #DIV/0!
10 Clerical Personnel	0	-100.0%		0	0.0%		0	0	0	0.0%	0	0	U		0.0%		0	#DIV/0!	1
11 Intermediate Sales & Service 12 Semi-Skilled Manual	9	0.0%		0	0.0% 0.0%		0	0	0	0.0%	0	0	0		0.0%		0	#DIV/0! #DIV/0!	#DIV/0! #DIV/0!
12 Semi-Skilled Manual 13 Other Sales & Service	0	0.0%		0	0.0%		0	0	0	0.0%	0	0			0.0%		0	#DIV/0!	#DIV/0! #DIV/0!
13 Other Sales & Service 14 Other Manual Workers	0	0.0%		0	0.0%		"	0	0	0.0%	0	0	"		0.0%	1 0	"	#DIV/0: #DIV/0!	#DIV/0!
Total	0	+100.0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	1 0	0	#DIV/0:	#DIV/0!

43248

† Calculated by using the following formula: ((Current number of employees from Workforce Analysis + Previous number of employees from Workforce Analysis)^{1/3} - 1) x 100.

Calculated by using the following formula: (Terminated full-time employees from Flow Data Analysis) + ((Total number of employees from Previous Workforce Analysis + Total number of employees from Current

Workforce Analysis) + 2) x 100.

• • • • • • • • • • • • • • • • • • • •				Table 10: Women
Employment Equity	Won Short-term Goals	ien Long-term Go	ale .	Comments
Occupational Group (EEOG)	Short-term Goals	Long-term Cit		Connucits
01 Senior Managers	0.0		0.0	
02 Middle & Other Managers	0.0		0.0	
03 Professionals	0.0		0.0	
04 Semi-Professionals & Tech	0,0		0.0	
05 Supervisors	0.0		0.0	
06 Supervisors: Crafts & Trades	0.0		0.0	
07 Administrative & Sr Clerical	0.0		0.0	
08 Skilled Sales & Service	0.0		0.0	
09 Skilled Crafts & Trades	0.0		0.0	
10 Clerical Personnel	0.0		0.0	
11 Intermediate Sales & Service	0.0		0.0	
12 Semi-Skilled Manual	0.0		0.0	
13 Other Sales & Service	0,0		0.0	005655
14 Other Manual Workers	0.0		0.0	003033

	Federal Contractors Program Achievement Report
	Part 3: Goals
	Tyco Electronics Canada ULC
	43248
Total	0.0

									Data for	Subseque	nt/Curre	nt Goals							
A B	C	D	E	F	G	H	L	J	K	L	M	<u>N</u>	0	P	<u>Q</u>	R	S	r	U
Data sources:	From Workforce Analysis	From Workforce Analysis [†]	Data Entry	CxEx3	From Flow Data Analysis & Workforce Analysis [‡]	Data Entry	CxHx3	F+1	From Workforce Analysis	Equivalent to H	KxLx3	(F x Q) - R + M	JxP	Data Entry	From Workforce Analysis	From Workforce Analysis	(K - M + O) - ((C + F) x Q)	K ÷ C	(K - M + O) → (C + F)
	1	t	<u>, </u>	<u> </u>	J	↓	Ţ	<u></u>		Ţ	J	,	1	.	ļ	Ţ	······································	J	······································
										11: Abor									
									Subsequ	ent/Curren	t Short-teri	n Goals							
				All En	uployees										nal Peoples				
	Number	Gres	wth (New Pos	tions)	Turnover (Re	placement Employees			Number	Turnover (R	eplacement of	Hires		r Goals					
Employment Equity			1					Anticipated		Terminated	l Employees)	Required		n - To	Present		Projected	Present	Projected
Occupational Group (EEOG)	YYYY-MM-DD	Actual	Pro	jected	Actual	Pre	ijected	Hires Over 3 Years	AVAV-MM-DB		1	Over 3	1111	- * * * * * * * * * * * * * * * * * * *	Availability	Present Gap	Gap	Representation	Representation in 3 Years
		Annually	Annually	Over 3 Years	Annually	Annually	Over 3 Years			Annually	Over 3 Years	Years	0	3					
	ŧi.	9/0	%	##	9/6	%	44	H.	H	%	4	44	++	9/6	%	#	++	9/4	9/0
01 Senior Managers	0	-100.0%		. (0.0%	/0	0	0	0	0.0%	. 0	0		/*	0.0%	. 0	0	#DIV/0!	#DIV/0!
02 Middle & Other Managers	0	-100.0%			0.0%		0	0	0	0.0%	. 0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
03 Professionals	0	-100.0%			0.0%		0	0	0	0.0%	. 0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
04 Semi-Professionals & Tech	0	-100.0%		(0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
05 Supervisors	0	-100.0%		(0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
06 Supervisors: Crafts & Trades	0	+100.0%		(0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
07 Administrative & Sr Clerical	0	-100.0%		(0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
08 Skilled Sales & Service	0	-100,0%		(0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
09 Skilled Crafts & Trades	0	-100.0%		(0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
10 Clerical Personnel	0	-100.0%		(0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
11 Intermediate Sales & Service	0	0.0%		(0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
12 Semi-Skilled Manual	0	0.0%			0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
13 Other Sales & Service	0	0.0%			0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
14 Other Manual Workers	0	0.0%		(0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
Total	0	+100.0%		(0.0%		0	0	()	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!

- † Calculated by using the following formula: ((Current number of employees from Workforce Analysis + Previous number of employees from Workforce Analysis)^{1/3} 1) x 100.
- Calculated by using the following formula: (Terminated full-time employees from Flow Data Analysis) + ((Total number of employees from Previous Workforce Analysis + Total number of employees from Current Workforce Analysis) + 2) x 100.

			Table 12: Aboriginal Peoples
Employment Equity	Aboriginal Peoples		
Occupational Group (EEOG)	<u> </u>	term Goals	Comments
	%	%	
01 Senior Managers	0.0	0.0	
02 Middle & Other Managers	0.0	0.0	
03 Professionals	0.0	0.0	
04 Semi-Professionals & Tech	0.0	0.0	
05 Supervisors	0.0	0.0	
06 Supervisors: Crafts & Trades	0.0	0.0	
07 Administrative & Sr Clerical	0.0	0.0	
08 Skilled Sales & Service	0.0	0.0	
09 Skilled Crafts & Trades	0.0	0.0	
10 Clerical Personnel	0.0	0.0	
11 Intermediate Sales & Service	0.0	0.0	
12 Semi-Skilled Manual	0.0	0.0	
13 Other Sales & Service	0.0	0.0	005657
14 Other Manual Workers	1 0.0	∃ 0.0	303037

	Federal Contractors Program Achievement Report
	Part 3: Goals
	Tyco Electronics Canada ULC
	43248
Total	0.0

									Data for	Subseque	nt/Currer	nt Goals							
A	C	<u> </u>	E	F	G	H	II.		K		M	N	0	P	Q	R	S	T	U
Data sources:	From Workforce Analysis	From Workforce Analysis [†]	Data Entry	CxEx3	From Flow Data Analysis & Workforce Analysis‡	Data Entry	CxHx3	$\mathbf{F} \div \mathbf{I}$	From Workforce Analysis	Equivalent to H	KxLx3	(F x Q) - R + M	JxP	Data Entry	From Workforce Analysis	From Workforce Analysis	(K - M + O) - ((C + F) x Q)	K ÷ C	(K - M + O) ÷ (C + F)
	4	1	1	1	Ţ	1	1	1	1	Ţ	Į.	Ţ	1	↓	1	1	1	Ţ	J.
										: Persons									
									Subseque	ent/Current	Short-tern	n Goals		ъ .	th Disabilitie				
				AHEB	ployees									r Goals	п різарине	<u> </u>			
	Number	Grov	vth (New Posit	ions)	Turnover (R	placement o Employees)	f Terminated		Number	Turnover (Re		Hires		n - To					
Employment Equity	7777-MM-00	Actual	Proje	etad	Actual		ected	Anticipated Hires Over 3	YYYY-MM-DD	Terminated	Employees)	Required		- YYYY	Present	Present Gap	Projected	Present	Projected Representation in 3
Occupational Group (EEOG)		Accuan		Over 3	Actual		Over 3	Years			Over 3	Over 3 Years			Availability		Gap	Representation	Years
		Annually	Annually	Years	Annually	Annually	Years			Annually	Years		0	3					
	#	%	%	#	%	%	#	#	Ħ	%	#	#	Ħ	%	%	#	#	%	%
01/02 Managers	0	-100,0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
03 Professionals	0	-100.0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
04 Semi-Professionals & Tech	0	-100.0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
05 Supervisors	0	-100.0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
06 Supervisors: Crafts & Trades	0	-100.0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
07 Administrative & Sr Clerical	0	-100.0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
08 Skilled Sales & Service	0	-100.0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
09 Skilled Crafts & Trades	0	-100.0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
10 Clerical Personnel	0	-100.0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
11 Intermediate Sales & Service	0	0.0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
12 Semi-Skilled Manual	0	0.0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
13 Other Sales & Service	0	0.0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
14 Other Manual Workers	0	0.0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
Total	0	-100.0%		0	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!

† Calculated by using the following formula: ((Current number of employees from Workforce Analysis + Previous number of employees from Workforce Analysis)^{1/3} - 1) x 100.

Calculated by using the following formula: (Terminated full-time employees from Flow Data Analysis) + ((Total number of employees from Previous Workforce Analysis + Total number of employees from Current

				Table 14: Persons with Disabilities	
	Persons w	ith Disabilit	ties		
Employment Equity Occupational Group (EEOG)	Short-term Goals	Long-	term Goals	Comments	
Occupational Group (EEOG)	9,0		%		
01/02 Managers		0,0	0.0		
03 Professionals		0.0	0.0		
04 Semi-Professionals & Tech		0,0	0.0		
05 Supervisors		0.0	0.0		
06 Supervisors: Crafts & Trades		0.0	0.0		
07 Administrative & Sr Clerical		0,0	0.0		
08 Skilled Sales & Service		0.0	0.0		
09 Skilled Crafts & Trades		0.0	0.0		
10 Clerical Personnel		0.0	0.0		
11 Intermediate Sales & Service		0,0	0.0		
12 Semi-Skilled Manual		0.0	0.0		
13 Other Sales & Service		0,0	0.0		
14 Other Manual Workers		0.0	0.0		
Fotal		0.0	0.0		005659

									Data for	Subseque	nt/Curre	nt Goals							
A	<u>C</u>	<u> </u>	E	F	G	H	II	J	K	L	M	N	O	P	Q	R	S	T	U
Data sources:	From Workforce Analysis	From Wørkforce Analysis [†]	Data Entry	CxEx3	From Flow Data Analysis & Workforce Analysis‡	Data Entry	CxHx3	F + 1	From Workforce Analysis	Equivalent to H	KxLx3	(F x Q) - R + M	JхР	Data Entry	From Workforce Analysis	From Workforce Analysis	(K - M + O) - ((C + F) x Q)	K÷C	(K - M + O) + (C + F)
S	Ţ	<u> </u>	<u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>	T	······································	1		<u> </u>				J	V	<u></u>		.i	<u> </u>	J	J
								-	Table 15: N				S						
									Subsequ	ent/Curren	t Short-teri	n Goals							
				All En	nployees										isible Minor	ities			
	Number	Gro	wth (New Positi	ions)	Turnover (Re		f Terminated		Number	Turnover (R	eplacement of	Hires		r Goals					
Employment Equity			1			Employees)		Anticipated Hires Over 3			Employees)	Hires Required		n - To	Present		Projected	Present	Projected Representation in 3
Occupational Group (EEOG)	YYYY-MM-DD	Actual	Proje		Actual	Pre	jected	Years	A VA V-MIMI-DD			Over 3	1111	- * * * * * * * * * * * * * * * * * * *	Availability	Present Gap	Gap	Representation	Years
	-	Annually	Annually	Over 3 Years	Annually	Annually	Over 3 Years			Annually	Over 3 Years	Years	0	3					
	#	%	%	#	9/0	%	#	#	H	9%	#	#	Ħ	%	%	#	ti.	%	%
01 Senior Managers	()	-100.0%		0	0.0%		0	0	(0.0%	0	0	(0.0%	0	0	#DIV/0!	#DIV/0!
02 Middle & Other Managers	0	-100.0%		0	0.0%		0	0	0	0.0%	0	0	€		0.0%	0	0	#DIV/0!	#DIV/0!
03 Professionals	0	-100.0%		0	0.0%		0	0	0	0.0%	0	0	€		0.0%	0	0	#DIV/0!	#DIV/0!
04 Semi-Professionals & Tech	0	-100.0%		0	0.0%		0	0	0	0.0%	0	0	(0.0%	0	0	#DIV/0!	#DIV/0!
05 Supervisors	0	-100.0%	,	0	0.0%		0	0	0	0.0%	0	0	€		0.0%	0	0	#DIV/0!	#DIV/0!
06 Supervisors: Crafts & Trades	0	+100.0%		0	0.0%		0	0	0	0.0%	0	0	€		0.0%	0	0	#DIV/0!	#DIV/0!
07 Administrative & Sr Clerical	0	-100.0%		0	0.0%		0	0	C	0.0%	0	0	€		0.0%	0	0	#DIV/0!	#DIV/0!
08 Skilled Sales & Service	0	-100,0%		0	0.0%		0	0	0	0.0%	0	0	€		0.0%	0	0	#DIV/0!	#DIV/0!
09 Skilled Crafts & Trades	()	-100.0%		()	0.0%		0	0	0	0.0%	0	0	€		0.0%	0	0	#DIV/0!	#DIV/0!
10 Clerical Personnel	()	-100.0%		(0.0%		0	U	0	0.0%	0	0	€.		0.0%	0	0	#DIV/0!	#DIV/0!
11 Intermediate Sales & Service	0	0.0%		0	0.0%		1 0	0		0.0%	0	0	•		0.0%	0	0	#DIV/0!	#DIV/0!
12 Semi-Skilled Manual	(0.0%		0	0.0%		1 0	0		0.0%	0	0	€		0.0%	0	0	#DIV/0!	#DIV/0!
13 Other Sales & Service	0	0.0%		0	0.0%		1 0	I "		0.0%	0	0	€.		0.0%		0	#DIV/0!	#DIV/0!
14 Other Manual Workers	0	-100.0%		- 0	0.0%		1 0	0	(0.0%	0	0	(0.0%	0	0	#DIV/0! #DIV/0!	#DIV/0! #DIV/0!
Total	()	+100.0%	1	₹,	η 0.0%		1 0	I U	(0.0%	U	U			0.0%	0 0	1 0	#DIV/0!	#EXEV/01

[†] Calculated by using the following formula: ((Current number of employees from Workforce Analysis + Previous number of employees from Workforce Analysis)^{1/3} - 1) x 100.

Calculated by using the following formula: (Terminated full-time employees from Flow Data Analysis) + ((Total number of employees from Previous Workforce Analysis) + Total number of employees from Current Workforce Analysis) + 2) x 100.

			Table 16: Members of Visible Minorities
Employment Equity	Members of Visible Minor	ities	
Occupational Group (EEOC	Short-term Goals Long-te	rm Goals	Comments
•	9/0	%	
01 Senior Managers	0.0	0.0	
02 Middle & Other Manag	gers 0.0	0.0	
03 Professionals	0.0	0.0	
04 Semi-Professionals & T	Fech 0.0	0.0	
05 Supervisors	0.0	0.0	
06 Supervisors: Crafts & 7	Frades 0.0	0.0	
07 Administrative & Sr Cl	erical 0.0	0.0	
08 Skilled Sales & Service	0.0	0.0	
09 Skilled Crafts & Trades	s 0.0	0.0	
10 Clerical Personnel	0.0	0.0	
11 Intermediate Sales & Se	ervice 0.0	0,0	
12 Semi-Skilled Manual	0.0	0.0	
13 Other Sales & Service	0.0	0.0	005660
14 Other Manual Workers	0.0	0.0	-000000

	Federal Contractors Program Achievement Report
	Part 3: Goals
	Tyco Electronics Canada ULC
	43248
Total	0.0

Federal Contractors Program Achievement Report Part 4: Results - Women Tyco Electronics Canada ULC 43248 T В \mathbf{C} D E F \mathbf{G} H M N 0 P 0 U V W Y Part 1: Part 1: Part 2: Part 2: Part 2: Flow $V + U \, \mathbf{x}$ $E \not = D$ DxG $\mathbf{E} + \mathbf{H}$ Part 2: Flow Part 2: Flow $O \oplus P \times$ E-H K x G ÷ 100 P x F ÷ 100 0 - S U x F ÷ 100 V - X Data sources Workforce Workforce Workforce Flow Data L-N Flow Data Flow Data $\times 100$ - 100 x 100 Data Analysis x 100 Data Analysis Data Analysis Analysis Analysis Analysis Analysis Analysis Analysis Ţ 1 1 ī Workforce Analysis Flow Data Analysis **Employment Equity** Workforce Hires Promotions Terminations Year Occupational Group Women Women All All All All (EEOG) Employees Availability Employees Employees Employees Representation Gap EE Result Actual Expected Difference Actual Expected Difference Actual Expected Difference # % # % % % % 2017 20.0 26.7 74.9 1 01 Senior Managers 0 0 0.0 0.0 0.0 0 0.0 0 0.0 0 0.0 Middle & Other 2017 1 11.1 27.1 2 -1 41.0 02 Managers 0 0 0.0 0.0 -0 0.0 0 0.0 0 0.0 0 0.0 152.5 2017 113 29.7 19.5 03 Professionals 0 0.0 0.0 0.0 0 0 0.0 0 0.0 ΩĖ 0.0 2017 2 50.0 18.6 268.8 Semi-Professionals & 04 Technicians 0 0 0.0 0.0 0.0 0 0.0 0 0.0 0 0.0 2017 2 50.0 51.9 96.3 05 Supervisors 0 0.0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 Supervisors: Crafts & 2017 0 0.0 5.3 0 0 0.0 06 Trades 0.0 0.0 0.0 0.0 0.0 0.0 E ∞ D x Part 2: Flow E = G xF + Lx 100 Part 3: Goals + M x 100 Data sources Flow Data Data Analysis Goals 100 Goals Goals Analysis 1 **New Entrants** Goals Flow Data **Short-term Goals** Long-term Goals **Employment Equity** Year Women Women Women Occupational Group Comments All (EEOG) Percent of Percent of Percent of Percent of Employees Actual Goal Goal Goal Met Goal Met Goal Met Goal Met % % ٠, % % 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 01 Senior Managers 3 0.0 0.0 0.0 0.0 0 0.0 0 0.0 50.0 0.0 27.1 0.0 Middle & Other 0 0.0 0.0 Managers 3 0.0 0 0.0 0.0 0.0 0.0 0 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 03 Professionals 3 0.0 0.0 0.0 0.0 0.0 0 0 0.0 0.0 0.0 0.0 0.0 Semi-Professionals & 0 0.0 0.0 Technicians 3 0.0 0.0 0.0 0 0.0 0.0 0 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 05 Supervisors 3 0 0.0 0.0 0.0 0.0 0.0 Supervisors: Crafts & 0 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Trades 3 0.0 0.0 0.0 0.0 0.0 0

Federal Contractors Program Achievement Report Part 4: Results - Women Tyco Electronics Canada ULC 43248 В \mathbf{C} D E F \mathbf{G} H M N 0 0 T U V W Y Part 1: Part 1: Part 2: Part 2: Part 2: Flow $V + U \, \mathbf{x}$ $E \not = D$ DxG E + HPart 2: Flow Part 2: Flow $O \oplus P \times$ E-H K x G ÷ 100 U x F ÷ 100 Data sources Workforce Workforce Workforce Flow Data L-N Flow Data P x F ÷ 100 O - S Flow Data V-X $\times 100$ - 100 x 100 Data Analysis x 100 Data Analysis Data Analysis Analysis Analysis Analysis Analysis Analysis Analysis Ţ 1 1 Workforce Analysis Flow Data Analysis **Employment Equity** Workforce Hires Promotions Terminations Year Occupational Group Women Women All All All All (EEOG) Employees Employees Availability Employees Employees Representation Gap EE Result Actual Expected Difference Actual Expected Difference Actual Expected Difference # % % # % % ۰. % 2017 80.1 83.2 Administrative & 4 66.7 Senior Clerical 0 0 0.0 0.0 0.0 0 0.0 0 0.0 0 0.0 Skilled Sales & 2017 21.1 28.2 -1 74.7 Service Personnel 0 0 0.0 0.0 -0 0 0.0 0 0.0 0 0.0 0 0.0 Skilled Crafts & 2017 0 0.0 3.7 0 0.0 Trades Workers 0 0.0 0 0.0 0.0 0 0 0.0 0 0.0 ΩĖ 0.0 2017 11 6 54.5 65.2 -1 83.7 10 Clerical Personnel 0 0 0.0 0.0 0.0 0 0.0 0 0.0 0 0.0 2017 0 0.0 0.0 0 0.0 Intermediate Sales & Service Personnel 0 0.0 0 0.0 0.0 0 0 0.0 0 0.0 0 0.0 Semi-Skilled Manual 2017 0 0.0 0.0 0 0.0 12 Workers 0.0 0.0 0.0 0.0 0.0 0.0 Part 2: Flow E = D xE = G xF + Lx 100 Part 3: Goals + M x 100 Data sources Flow Data Data Analysis Goals 100 Goals Goals Analysis 1 **New Entrants** Goals Flow Data **Short-term Goals** Long-term Goals **Employment Equity** Year Women Women Women Occupational Group Comments All (EEOG) Percent of Percent of Percent of Percent of Employees Actual Goal Goal Goal Met Goal Met Goal Met Goal Met % % ٠, % % Administrative & 0 0.0 0.0 0.0 0.0 0.0 0.0 Senior Clerical 3 0.0 0.0 0.0 0 0.0 0.0 0 0.0 50.0 0.0 0.0 Skilled Sales & 0 0.0 0.0 28.2 Service Personnel 3 0 0.0 0.0 0.0 0.0 0.0 0 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Skilled Crafts & Trades Workers 3 0.0 0.0 0.0 0.0 0.0 0 0.0 0.0 0 0 0.0 0.0 0.0 0.0 0.0 Clerical Personnel 3 0.0 0.0 0 0.0 0.0 0.0 0 0 0.0 0.0 0.0 0.0 0.0 Intermediate Sales & 0.0 0.0 Service Personnel 3 0 0.0 0.0 0.0 0.0 0.0 0 0 0.0 0.0 0.0 0.0 0.0 0.0 Semi-Skilled Manual 0.0 Workers 3 0.0 0.0 0.0 0.0 0 0.0

								Feder	al Contr	actors	Progra	m Achie	vement	Report									
												- Wome											
									Тус	o Electi	onics (Canada	ULC										
											43248	1											
A	B	C	D	E	F	G Н			K	i I.	M	N	0	P	0	R	s	T	U	v	W	X	Y
***********		************	Part 1:	Part I:		Part 1:				Part 2:	!	·	***************************************	<u></u>	Part 2:		······	**************	·	Part 2:	**************		
Data so	ntroes:		Workforce Analysis	Workforce	E÷D x100	Workforce D x G Analysis + 100		E + H x 100	Part 2: Flow Data Analysis	Filoso Pesta	L ∻ K x 100	K x G ÷ 100	L-N	Part 2: Flow Data Analysis	Flow Data Analysis	Q ÷ P x 100	PxF÷100	Q - S	Part 2: Flow Data Analysis	Flow Data Analysis	V ÷ U x 100	U x F ÷ 100	V - X
************			Ţ	1	1	1 1	1	1	,	<u> </u>	1	<u> </u>	1	1	<u> </u>	Ţ	<u>```</u>	Ţ	1	↓	1	1	Ţ
				N		orce Analysi	<u>s</u>										nalysis						
	loyment Equity pational Group	Year			W	orkforce Women					Hires	romen			P	romotio	unen			Te	rminati	OHS omen	
(EEC			All Employees	Represent	ation	Availability	Gap	EE Result	All Employees	Ac		Expected	Difference	All Employees	Act		Expected	Difference	All Employees	Act		Expected	Difference
		¥	#	#	**	% #	#	%	#	#	%	£	#	ii	4	%	#	#	#	#	%	#	#
1 1 1 1	Other Sales & Service	2017	0	0	0.0	0.0	0 0	0.0															
	Personnel Other Manual	0 2017	0	0	0.0	0.0	0 0	0.0	()	0	0.0	0	0	0	0	0.0	0	0	0	0	0.0	0	0
1 (4.1	Vorkers	0	0	0	0.0	0.0	0 0	0.0	0	0	0.0	0	0	0	0	0.0	0	C	0	0	0.0	0	0
Total		2017	98	31	31.6		31 0	99.2					••••••								•••••		
L		0	0	0	0.0	0.0	0 0	0.0	0	0	0.0	0	0	0	0	0.0	0	0	0	0	0.0	0	0
Data so	surces:	***************************************	Part 2: Flow Data Analysis	Part 2: Flow Data Analysis	E ÷ D x	Part 3: E÷G Goals 100	Part 3: Goals	F÷1x100	Part 3: Goals	E ÷ K x 100	Part 3: Goals	F+M x 100											
\$	> 4.5 4.5 4.5 4.5 4.5 4.5 4.5 4.5 4.5 4.6 4.6 4.6 4.6 4.6 4.6 4.6 4.6 4.6 4.6	**************	1	J	Ψ.	1 1		1	<u> </u>	*		,\											
			New	Entrant	S			G	oals														
	loyment Equity	Year	Fl	ow Data			term Goals	i		Long-ter													
Occi (EEC	pational Group)G)		All Employees	Wome Actua		Goal Percent		Percent of Goal Met	Goal	Wor Percent of Goal Met	Goal	Percent of Goal Met					C	ommen	ts				
		#	#	#	9/6	# %	%	%	#	%	%	%											
	Other Sales & Service Personnel	0	0	0	0.0	0 0	0.0	0.0		0.0	0.0												
	Other Manual Workers	0	0	0	0.0	0 0	0.0	0.0		0.0	0.0												
Total		0 3	0	0	0.0	0 0	0.0	0.0		0.0	0.0												

Federal Contractors Program Achievement Report Part 5: Results - Aboriginal Peoples Tyco Electronics Canada ULC 43248 T В \mathbf{C} D E F \mathbf{G} H M N 0 P 0 U V W Y Part 1: Part 1: Part 2: Part 2: Part 2: Flow $V + U \, \mathbf{x}$ $E \not = D$ DxG E + HPart 2: Flow Part 2: Flow $O \oplus P \times$ E-H K x G ÷ 100 0 - S U x F ÷ 100 Data sources Workforce Workforce Workforce Flow Data L-N Flow Data P x F ÷ 100 Flow Data V-X $\times 100$ - 100 x 100 Data Analysis x 100 Data Analysis Data Analysis Analysis Analysis Analysis Analysis Analysis Analysis Ţ 1 1 Workforce Analysis Flow Data Analysis **Employment Equity** Workforce Hires Promotions Terminations Year Occupational Group **Aboriginal Peoples Aboriginal Peoples** Aboriginal Peoples Aboriginal Peoples All All All All (EEOG) Employees Availability Employees Employees Employees Representation Gap EE Result Actual Expected Difference Actual Expected Difference Actual Expected Difference # % % ۰. % 2017 0.0 01 0.6 0.0 01 Senior Managers 0 0 0.0 0.0 0.0 0 0.0 0 0.0 0 0.0 Middle & Other 2017 0 0.0 1.0 0 0 0.0 02 Managers 0 0 0.0 0.0 -0 0 0.0 0 0.0 0 0.0 0 0.0 2017 0 0.0 0.4 0 0 0.0 03 Professionals 0 0 0.0 0.0 0.0 0 0.0 0 0.0 ΩĖ 0.0 2017 0 0.0 1.4 0 0 0.0 Semi-Professionals & Technicians 0 0 0.0 0.0 0.0 0 0.0 0 0.0 0 0.0 2017 0 0.0 0.7 0.0 05 Supervisors 0 0 0.0 0.0 0.0 0 0 0.0 0 0.0 0 0.0 Supervisors: Crafts & 2017 0 0.0 2.5 0 0.0 06 Trades 0.0 0.0 0.0 0.0 0.0 0.0 E ∞ D x Part 2: Flow E = G xF ± Lx 100 Part 3: Goals + M x 100 Data sources Flow Data Data Analysis Goals 100 Goals Goals Analysis 1 **New Entrants** Goals Long-term Goals Flow Data **Short-term Goals Employment Equity** Year Aboriginal Peoples **Aboriginal Peoples** Aboriginal Peoples Occupational Group Comments All (EEOG) Percent of Percent of Percent of Percent of Employees Actual Goal Goal Goal Met Goal Met Goal Met Goal Met % % % ٠, % % 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 01 Senior Managers 3 0.0 0.0 0.0 0 0.0 0.0 0 0.0 0.0 0.0 0.0 0.0 Middle & Other 0 0.0 0.0 Managers 3 0.0 0 0.0 0.0 0.0 0.0 0 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 03 Professionals 3 0.0 0.0 0.0 0.0 0.0 0 0 0.0 0.0 0.0 0.0 0.0 Semi-Professionals & 0 0.0 0.0 Technicians 3 0.0 0.0 0.0 0 0.0 0.0 0 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 05 Supervisors 3 0 0.0 0.0 0.0 0.0 0.0 Supervisors: Crafts & 0 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Trades 3 0.0 0.0 0.0 0.0 0.0 0

Federal Contractors Program Achievement Report Part 5: Results - Aboriginal Peoples Tyco Electronics Canada ULC 43248 В \mathbf{C} D E F \mathbf{G} H M N 0 0 T U V W Y Part 1: Part 1: Part 2: Part 2: Part 2: Flow $V + U \, \mathbf{x}$ $E \not = D$ DxG E + HPart 2: Flow Part 2: Flow $O \oplus P \times$ E-H K x G ÷ 100 U x F ÷ 100 Data sources Workforce Workforce Workforce Flow Data L-N Flow Data P x F ÷ 100 O - S Flow Data V-X $\times 100$ - 100 x 100 Data Analysis x 100 Data Analysis Data Analysis Analysis Analysis Analysis Analysis Analysis Analysis Ţ 1 1 Workforce Analysis Flow Data Analysis **Employment Equity** Workforce Hires Promotions Terminations Year Occupational Group **Aboriginal Peoples** Aboriginal Peoples **Aboriginal Peoples Aboriginal Peoples** All All All All (EEOG) Employees Availability Employees Employees Employees Representation Gap EE Result Actual Expected Difference Actual Expected Difference Actual Expected Difference # ٠.. # % % ۰. % 2017 Administrative & 0 0.0 0.8 0.0 Senior Clerical 0 0 0.0 0.0 0.0 0 0.0 0 0.0 0 0.0 Skilled Sales & 2017 0 0.0 1.1 0 0 0.0 Service Personnel 0 0 0.0 0.0 -0 0 0.0 0 0.0 0 0.0 0 0.0 Skilled Crafts & 2017 0 0.0 1.8 0 0 0.0 Trades Workers 0 0 0.0 0.0 0.0 0 0.0 0 0.0 ΩĖ 0.0 2017 11 0 0.0 0.7 0 0 0.0 10 Clerical Personnel 0 0 0.0 0.0 0.0 0 0.0 0 0.0 0 0.0 2017 0 0.0 0.0 0.0 Intermediate Sales & Service Personnel 0 0 0.0 0.0 0.0 0 0 0.0 0 0.0 0 0.0 Semi-Skilled Manual 2017 0 0.0 0.0 0 0.0 12 Workers 0.0 0.0 0.0 0.0 0.0 0.0 Part 2: Flow E = D xE = G xF + Lx 100 Part 3: Goals + M x 100 Data sources Flow Data Data Analysis Goals 100 Goals Goals Analysis 1 **New Entrants** Goals Flow Data **Short-term Goals** Long-term Goals **Employment Equity** Year Aboriginal Peoples **Aboriginal Peoples** Aboriginal Peoples Occupational Group Comments All (EEOG) Percent of Percent of Percent of Percent of Employees Actual Goal Goal Goal Met Goal Met Goal Met Goal Met % % % ٠, % % Administrative & 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Senior Clerical 3 0.0 0.0 0.0 0 0.0 0.0 0 0.0 0.0 0.0 0.0 0.0 Skilled Sales & 0 0.0 0.0 Service Personnel 3 0.0 0 0.0 0.0 0.0 0.0 0 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Skilled Crafts & Trades Workers 3 0.0 0.0 0.0 0.0 0 0.0 0.0 0.0 0 0 0.0 0.0 0.0 0.0 0.0 Clerical Personnel 3 0.0 0 0.0 0.0 0.0 0.0 0 0 0.0 0.0 0.0 0.0 Intermediate Sales & 0.0 0.0 0.0 Service Personnel 3 0 0.0 0.0 0.0 0.0 0.0 Semi-Skilled Manual 0 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Workers 3 0.0 0.0 0.0 0.0 0 0.0

									Feder	al Contr	actors	Prograi	m Achie	vement	Report									
										Part 5	: Result	s - Abo	riginal	Peoples										
										Тус	o Electi	onics (Canada	ULC										
												43248												
	B	C	D	70.00.000	F	G				TZ	· ·		N	0	P	T ~ 7			T	U	v	w	V	7
LAI	D			E	F	***************	H	<u>I</u>	<u> </u>	K	<u>iL</u>	M	<u> </u>		<u>i F</u>	Q	R	S	***************************************	<u>U</u>			X	<u>Y</u>
Data s	ources;		Part 1: Workforce Analysis		E ÷ D x 100	Part 1: Workforce Analysis	D x G ÷ 100	E-H	E+H x100	Part 2: Flow Data Analysis	Part 2: Flow Data Analysis	L∻K x 100	K x G ÷ 100	L-N	Part 2: Flow Data Analysis	Part 2: Flow Data Analysis	Q + P x 100	P x F ÷ 100	Q-S	Part 2: Flow Data Analysis	Part 2: Flow Data Analysis	V ÷ U x 100	U x F = 100	V-X
Į				L	L.	L	L	 L	i	LL	i I	II	i	L	J	LL	l	I	I I	lI	L		L	lL
			•	Ŋ	orkfo	orce An	· · · · · ·	*	*		*	*		•	*	Flow I	ata Ar	······································	•	*	•	•	•	*
	oloyment Equity	Year			W	orkforce	,					Hires				Pi	omotion	18			Teri	ninatio	ons	
Occi (EE	upational Group OC)		All Employees				al Peoples			All			nal Peoples		All Employees			ual Peoples		All Employees			nal Peoples	
	00)	#	r.inpinyces #	Represent	ation %	Avail.	ability : #	Gap #	EE Result	Employees #	Ac	tual ***	Expected #	Difference #	# #	Acti	ul %	Expected	Difference	# inployees	Actua	1 %	Expected #	Difference
1 [5 1	Other Sales & Service Personnel	2017	0	0	0.0	0.0		0	0.0	-) 0					0					0			
-	Other Manual	0 2017	0	0	0.0	0.0	<u> </u>	0	****		1 0	0.0	U	· ·	1	0	0.0	υ	0	U	Vi	0.0	١,	
	Workers	0	0	0 1	0.0	0.0	0	()	1	(0	0.0	0	0	0	0	0.0	0	0	0	0	0.0	(0
Total		2017 0	98 0	0	0.0 0.0	0.8 0.0	ĝ	-1 0	!	(0	0.0	0	0) 0	0	0.0	0	0	0	0	0.0	(0
	·····							**************************************	**************************************		· • • • • • • • • • • • • • • • • • • •	:·····	······································											
Data s	ornos:		Part 2: Flow Data Analysis	Part 2: Flow Data Analysis	E ÷ D x 100	Part 3: Goals	E÷Gx 100	Part 3: Goals	F = 1 x 100	Part 3: Goals	E ÷ K x 100	Part 3: Goals	F = M x 100											
\$4,4,4,4,4,4,4,4,4,4,4,4,4,4,4,4,4,4,4,	*****************	*************	J		Ţ	J	i		Ţ	i	J	↓	, 											
			New	Entrant	S				C	loals														
	oloyment Equity	Year	F	low Data			Short-te		S		Long-ter													
Occi (EE)	upational Group OG)		All Employees	Aboriginal I		Goal	Aborigin Percent of	al Peoples Goal	Percent of	Goal	Aborigina Percent of	Peoples Goal	Percent of					C	Commen	ts				
		#	#	#	%	#	Goal Met	%	Goal Met	#	Goal Met	%	Goal Met											
1 1 1 1	Other Sales & Service	0	0	0	0.0	0	0.0	0,0	0.0	(0.0	0.0	0.0											
-	Personnel Other Manual	3	0	0	0.0	0	0.0	0.0			0.0	0.0	0.0											
1 141	Workers	3	0	0	0.0	,	5.0	0.0			0,0	0.0	0.0											
Total		0	0	0	0.0 0.0	1	0.0	4.0 0.0	ł	(0.0	0.0 0.0	0.0											

								Feder	al Contr	actors	Progra	m Achie	vement	Report									
								1	art 6: R	esults -	Person	s with I	Disabiliti	ies									
									Tyce	e Elect	ronics (Canada	ULC										
											43248												
A B	C	D	E	F	G	н	 I	J	K	L	М	N	0	P	О	R	l s	T	U	· · · · · ·	w	X	Y
***************************************		Part 1:	Part I:	***********	Part 1:		*************			Part 2:	·	**************************************		***************************************	Part 2:	**************************************	**************************************		·	Part 2:	**************		1
Data sources:		Workforce Analysis	Workforce Analysis	E + D x 100	Workforce Analysis	D x G = 100	E-H	E+H x 100	Part 2; Flow Data Analysis	Flow Data Analysis	L ÷ K x 100	K x G ÷ 100	L-N	Part 2: Flow Data Analysis	Flow Data Analysis	Q + P x 100	P x F ÷ 100	Q-S	Part 2: Flow Data Analysis	Flow Data Analysis	V ⊕ U x 100	U x F ÷ 100	V-X
		1	Ţ	1	1	1	<u> </u>	1	T V	1	<u> </u>	1	Ţ	1	T L	\	<u> </u>	Ţ	1	↓	1	1	1
			1		orce An	<u> </u>											nalysis		,				
Employment Equity Occupational Group	Year				orkforce						Hires	ith Disabilitie			I	Promotio	HS ith Disabilitie			Te	rminati	DHS ith Disabilitie	
(EEOG)		All Employees	Represen	tation	Avail		Gap	EE Result	All Employees	Ai	rersons w	Expected	Difference	All Employees	Ac	tual	Expected	Difference	All Employees	Act	tual	Expected	Difference
	ü	#	ų.	%	%	#	ä	%	#	#	%	#	#	н	#	%	ji ji	#	#	#	%	#	#
01& Managers	2017	14	i	0.0	4.3	\$	-1	0.0										,					
	2017	37	0	0.0 5.4	0.0	<u> </u>		0.0 142.2	0	C	0.0	0	0) (0	0.0	1 0	(0	0	0.0	- 0	1
03 Professionals	0	0	0	0.0	0.0	\$	0	0.0	0	C	0.0	0	0) (0	0.0	0	C) 0	0	0.0	0	(
04 Semi-Professionals &	2017	4	0	0.0		ê	ļ	0.0															
Technicians	2017	0	0	0.0	0.0	<u> </u>	ļ	0.0 0.0	0	(0.0	0	0) (0	0,0	0	(0	0	0.0	0	(
05 Supervisors	0	0	0	0.0	0.0	:		0.0	0	(0.0	0	0) (0	0.0	0	C	0	0	0.0	0	
06 Supervisors: Crafts &	2017	1	0	0.0		‡	I	0.0															
Trades	0	0	0	0.0	0.0	0	0	0.0	0	(0.0	0	0) (0	0.0	0		0	0	0.0	0	1
***************************************	***************************************	Part 2: Flow	Part 2:	E + D x	Part 3:	E+Gx	Part 3:			E÷Kx	Part 3:	<u> </u>											
Data sources:		Data Analysis	Flow Data Analysis	100	Goals	100	Goals	F÷1x 100	Part 3: Goals	100	Goals	F + M x 100											
	**************	1	Ţ	1	Ţ	Ţ	<u> </u>	1	1	1	1	Ţ											
		Nev	Entran	ts				G	oals														
Employment Equity	Year	F	low Data Persons				rm Goal				m Goals												
Occupational Group	1 car	All	Disabil			Persons wit	h Disabilities		ı	ersons with	n Disabilities	,					(Commen	its				
(EEOG)		Employees	Actu	al	Goal	Percent of Goal Met	Goal	Percent of Goal Met	Goal	Percent of Goal Met	Goal	Percent of Goal Met											
	#	#	ü	9/4	#	%	%	%	#	%	%	%											
01& Managers	0	0	0	0.0	1	0.0	1	0.0	0	0.0	4.3	0.0											
02	3	0	0	0.0	n	0.0	0.0	0.0 0.0	0	0.0	0.0	0.0											
03 Professionals	3	0	0	0.0	ĺ		0.0	0.0			0.0	0.0											
04 Semi-Professionals &	0	0	Į	0.0		0,0	4	0,0	0	0,0	0.0	0,0											
Technicians	3	0	0	0.0	<u> </u>	0.0	0.0 50.0	0.0 0.0	0	0.0	0.0	0.0											
05 Supervisors	3	0	0	0.0	L	0.0	0.0	0.0	V	0.0	0.0	0.0											
06 Supervisors: Crafts &	0	0		0.0	0	0.0	1	0.0	0	0,0	0.0	0.0											
Trades	3	0	0	0.0			0.0	0.0			0.0	0.0											

Federal Contractors Program Achievement Report Part 6: Results - Persons with Disabilities Tyco Electronics Canada ULC 43248 В \mathbf{C} D E F \mathbf{G} H M N 0 0 T U V W Y Part 1: Part 1: Part 2: Part 2: Part 2: Part 2: Flow $V + U \, \mathbf{x}$ $E \not = D$ DxG E + HPart 2: Flow Part 2: Flow $O \oplus P \times$ E-H K x G ÷ 100 U x F ÷ 100 Data sources Workforce Workforce Workforce Flow Data L-N Flow Data P x F ÷ 100 O - S Flow Data V-X $\times 100$ - 100 x 100 Data Analysis x 100 Data Analysis Data Analysis Analysis Analysis Analysis Analysis Analysis Analysis Ţ 1 Workforce Analysis Flow Data Analysis **Employment Equity** Workforce Hires Promotions Terminations Year Occupational Group Persons with Disabilities Persons with Disabilities Persons with Disabilities Persons with Disabilities All All All All (EEOG) Employees Employees Employees Employees Representation Availability Gap EE Result Actual Expected Difference Actual Expected Difference Actual Expected Difference # # % % % % 2017 3.4 Administrative & 01 0.0 0.0 Senior Clerical 0 0 0.0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 Skilled Sales & 2017 0 0.0 3.5 -1 0.0 Service Personnel 0 0 0.0 0.0 -0 0 0.0 0 0.0 0 0.0 0 0.0 Skilled Crafts & 2017 0 0.0 3.8 0 0.0 Trades Workers 0 0.0 0 0.0 0.0 0 0.0 0 0.0 ΩĖ 0.0 2017 11 0 0.0 7.0 -1 0.0 10 Clerical Personnel 0 0 0.0 0.0 0.0 0 0.0 0 0.0 0 0.0 2017 0 0.0 0.0 0 0.0 Intermediate Sales & Service Personnel 0.0 0 0 0.0 0.0 0 0.0 n 0.0 0 0.0 Semi-Skilled Manual 2017 0 0.0 0.0 0 0.0 12 Workers 0.0 0.0 0.0 0.0 0.0 0.0 Part 2: Part 2: Flow E = D xE = G xF + Lx 100 Part 3: Goals + M x 100 Data sources Flow Data Data Analysis Goals 100 Goals Goals Analysis 1 **New Entrants** Goals Flow Data **Short-term Goals** Long-term Goals **Employment Equity** Year Persons with Persons with Disabilities Persons with Disabilities Occupational Group Comments Disabilities All (EEOG) Employees Percent of Percent o Percent o Percent o Goal Goat Goal Actual Goal Met Goal Met Goal Met Goal Met % *4 % % % % 0 0 0.0 0.0 0.0 0.0 0.0 0.6 Administrative & 0.0 Senior Clerical 3 0 0.0 0.0 0.0 0.0 0.0 Skilled Sales & 0 0 0.0 0.0 17.0 0.0 0.0 3.5 0.0 Service Personnel 3 0 0.0 0.0 0.0 0.0 0.0 0 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Skilled Crafts & Trades Workers 3 0 0.0 0.0 0.0 0.0 0.0 0 0.0 0.0 25.0 0.0 0.0 7.0 0.0 0 10 Clerical Personnel 3 0 0.0 0.0 0.0 0.0 0.0 0 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Intermediate Sales & Service Personnel 3 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Semi-Skilled Manual 0 0 0.0 0.0 0.0 Workers 3 03 0.0 0.0 0.0 0.0 0.0

									Fede	ral Conti	actors	Progra	m Achie	vement	Report									
]	Part 6: R	esults -	Person	s with D	isabiliti	es									
					***************************************					Tyc	o Electi	ronics (Canada 1	ULC										
												43248												
A	В	С	D	E	F	G	Н	I	J	K	L	М	N	O	P	Q	R	S	T	U	V	W	X	Y
Data sour	ces:	********	Part 1: Workforce Analysis		E ÷ D x 100	Part 1: Workforce Analysis	D x G ÷ 100	Е-Н	E+H x100	Part 2; Flow Data Analysis	Part 2: Flow Data Analysis	L+K x 100	K x G ÷ 100	L-N	Part 2: Flow Data Analysis	Part 2: Flow Data Analysis	Q + P x 100	P x F ÷ 100	Q - S	Part 2: Flow Data Analysis	Part 2: Flow Data Analysis	V÷Ux 100	U x F + 100	V - X
***************************************			Ţ	<u> </u>	Ţ	1	Ţ	<u> </u>	1	<u> </u>	1	1	<u> </u>	Ţ	, \	<u> </u>	Ţ	<u>, 1</u>	Ţ	J	1	V	1	<u> </u>
				N		orce An									,			nalysis		,				
	yment Equity ational Group	Year				orkforce Persons with						Hires	ith Disabilities			I	Promotio	HS ith Disabilitie			Te	rminati	OHS ith Disabilitie	
(EEO			All Employees	Represent		Avail		Gap	EE Result	All Employees	Ac	tual	Expected	Difference	All Employees	Ac	tual	Expected	Difference	Ali Employees	Act		Expected	Difference
		#	μ	4	%	%	#	#	%	#	#	90	μ	#	И	Ц	%	g g	#	#	#	%	#	#
1 [5 1	her Sales & Service rsonnel	2017 0	0	0	0.0	0.0		0	0.0				n									(0.00		
Of	her Manual	2017	0	0	0.0	0.0	·	0	0.0	(0	0.0	U	U	- 0	0	0.0	1 0	() 0	0	0.0	1 0	0
1 [2] 1	orkers	0	0	0	0.0	0.0		0	0.0	(0	0.0	0	0	0	0	0.0	0	C) 0	0	0,0	0	0
Total		2017	98	2	2.0	4.6		-3 0	!													2.0	ļ.,	
L		0	U	0 }	0.0	0.0	<u> </u>	<u> </u>	0.0		0	0.0		<u>U</u>	1 0	0	0.0	<u> </u>	<u> </u>	<u>, 1</u>	0	0.0	<u> </u>	1 0
Data sour	ces:	*************	Part 2: Flow Data Analysis	Part 2: Flow Data Analysis	E ÷ D x 100	Part 3: Goals	E ÷ G x 100	Part 3: Goals	F÷1x 100	Part 3: Goals	E÷Kx 100	Part 3: Goals	F + M x 100											
\$4000000000000000000000000000000000000	\$343434345454545454546466646666666666666	*************	Ţ		1	1		<u> </u>	<u></u>	<u> </u>	1	'	<u> </u>											
			New	Entrant	ls				C	Coals														
Emple	yment Equity	Year	F	low Data Persons v	. 5.1			rm Goal			Long-ter													
	ational Group	i Cai	All	Disabili				h Disabilitie			Persons with	Disabilities	,					(Commen	its				
(EEO	(د		Employees	Actua		Goal	Percent of Goal Met	Goal	Percent of Goal Met	Goal	Percent of Goal Met	Goal	Percent of Goal Met											
100	her Sales & Service	# 0	#	# 0	0.0	# 0	% 0.0	0.0	0.0	#	9.0	0.0	% 0.0											
	rsonnel	3	0	0	0.0	V	0.0	0.0	i	LOCALISMO TEMPO CERMO CERMO CEL	0.0	0.0	0.0											
1 (4.1	her Manual	0	0	0	0.0	0	0,0	Į	‡	*****************************	0.0		0,0											
L IW	orkers	3 0	0	0	0.0	0	0.0	0.0	<u> </u>	 	0.0	0.0	0.0											
Total		3	0	0	0.0	V	0.0	0.0	!	'	0.0	0.0	0.0											

Federal Contractors Program Achievement Report Part 7: Results - Members of Visible Minorities Tyco Electronics Canada ULC 43248 P T В \mathbf{C} D E F \mathbf{G} H M N 0 0 R U V W Y Part 1: Part 1: Part 2: Part 2: Part 2: Flow $E \not = D$ DxG $\mathbf{E} + \mathbf{H}$ Part 2: Flow Part 2: Flow $O \oplus P \times$ $V \oplus U \mathbf{x}$ E-H K x G ÷ 100 0 - S U x F ÷ 100 V - X Data sources Workforce Workforce Workforce Flow Data L-N Flow Data P x F ÷ 100 Flow Data $\times 100$ - 100 x 100 Data Analysis x 100 Data Analysis Data Analysis Analysis Analysis Analysis Analysis Analysis Analysis Ţ 1 1 1 Workforce Analysis Flow Data Analysis **Employment Equity** Workforce Hires Promotions Terminations Year Occupational Group Visible Minorities Visible Minorities Visible Minorities Visible Minorities All All All All (EEOG) Employees Availability Employees Employees Employees Representation Gap EE Result Actual Expected Difference Actual Expected Difference Actual Expected Difference # % % % % % 2017 20.0 14.9 134.2 1 01 Senior Managers 0 0 0.0 0.0 0.0 0 0.0 0 0.0 0 0.0 Middle & Other 2017 2 22.2 21.7 2 102.4 02 Managers 0 03 0.0 0.0 -0 0.0 0 0.0 0 0.0 0 0.0 35.1 13 123.2 2017 16 43.2 03 Professionals 0 0.0 0.0 0 0.0 0 0 0.0 0 0.0 ΩĖ 0.0 2017 1 25.0 31.4 79.6 Semi-Professionals & Technicians 0 0 0.0 0.0 0.0 0 0.0 0 0.0 0 0.0 2017 0 0.0 36.2 0.0 05 Supervisors 0 0.0 0.0 0 0.0 0 0 0.0 0 0.0 0 0.0 Supervisors: Crafts & 2017 0 0.0 11.9 0 0 0.0 Trades 0.0 0.0 0.0 0.0 0.0 0.0 E ∞ D x Part 2: Flow E = G xF + Lx 100 Part 3: Goals + M x 100 Data sources Flow Data Data Analysis Goals 100 Goals Goals Analysis 1 1 **New Entrants** Goals Long-term Goals Flow Data **Short-term Goals Employment Equity** Year Visible Minorities Visible Minorities Visible Minorities Occupational Group Comments All (EEOG) Percent of Percent of Percent of Percent of Employees Actual Goal Goal Goal Met Goal Met Goal Met Goal Met % % % ٠, % % 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 01 Senior Managers 3 0.0 0.0 0.0 0.0 0 0.0 0 0.0 0.0 0.0 0.0 0.0 Middle & Other 0 0.0 0.0 Managers 3 0.0 0.0 0 0.0 0.0 0.0 0 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 03 Professionals 3 0.0 0.0 0.0 0.0 0.0 0 0 0.0 0.0 0.0 0.0 0.0 Semi-Professionals & 0 0.0 0.0 Technicians 3 0.0 0.0 0.0 0 0.0 0.0 0 0 0.0 100.0 0.0 0.0 36.2 0.0 0.0 05 Supervisors 3 0 0.0 0.0 0.0 0.0 0.0 Supervisors: Crafts & 0 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Trades 3 0.0 0.0 0.0 0.0 0.0 0

Federal Contractors Program Achievement Report Part 7: Results - Members of Visible Minorities Tyco Electronics Canada ULC 43248 В \mathbf{C} D E F \mathbf{G} H M N 0 P 0 T U V W Y Part 1: Part 1: Part 2: Part 2: Part 2: Flow $E \not = D$ DxG E + HPart 2: Flow Part 2: Flow $O \oplus P \times$ $V \oplus U \mathbf{x}$ E-H K x G ÷ 100 U x F ÷ 100 Data sources Workforce Workforce Workforce Flow Data L-N Flow Data P x F ÷ 100 O - S Flow Data V-X $\times 100$ - 100 x 100 Data Analysis x 100 Data Analysis Data Analysis Analysis Analysis Analysis Analysis Analysis Analysis Ţ 1 1 Workforce Analysis Flow Data Analysis **Employment Equity** Workforce Hires Promotions Terminations Year Occupational Group Visible Minorities Visible Minorities Visible Minorities Visible Minorities All All All All (EEOG) Employees Availability Employees Employees Employees Representation Gap EE Result Actual Expected Difference Actual Expected Difference Actual Expected Difference # % # % % % % 2017 37.3 44.7 Administrative & 1 16.7 Senior Clerical 0 0 0.0 0.0 0.0 0 0.0 0 0.0 0 0.0 Skilled Sales & 2017 6 31.6 14.2 222.4 Service Personnel 0 0 0.0 0.0 -0 0.0 0 0.0 0 0.0 0 0.0 Skilled Crafts & 2017 0 0.0 21.0 0 0 0.0 Trades Workers 0 0.0 0 0.0 0.0 0 0.0 0 0.0 ΩĖ 0.0 2017 11 2 18.2 48.1 -3 37.8 10 Clerical Personnel 0 0 0.0 0.0 0.0 0 0.0 0 0.0 0 0.0 2017 0 0.0 0.0 0.0 Intermediate Sales & Service Personnel 0 0.0 0 0.0 0.0 0 0 0.0 0 0.0 0 0.0 Semi-Skilled Manual 2017 0 0.0 0.0 0 0 0.0 12 Workers 0.0 0.0 0.0 0.0 0.0 0.0 Part 2: Flow E = D xE = G xF + Lx 100 Part 3: Goals + M x 100 Data sources Flow Data Data Analysis Goals 100 Goals Goals Analysis 1 **New Entrants** Goals Flow Data **Short-term Goals** Long-term Goals **Employment Equity** Year Visible Minorities Visible Minorities Visible Minorities Occupational Group Comments All (EEOG) Percent of Percent of Percent of Percent of Employees Actual Goal Goal Goal Met Goal Met Goal Met Goal Met % % % ٠, % % 37. Administrative & 0 0.0 0.0 100.0 0.0 0.0 0.0 Senior Clerical 3 0.0 0.0 0 0.0 0.0 0.0 0 0.0 0.0 0.0 0.0 0.0 Skilled Sales & 0 0.0 0.0 Service Personnel 3 0.0 0 0.0 0.0 0.0 0.0 0 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Skilled Crafts & Trades Workers 3 0.0 0.0 0.0 0.0 0.0 0 0 0.0 0.0 0 0.0 0.0 100.0 0.0 48.1 Clerical Personnel 3 0.0 0.0 0 0.0 0.0 0.0 0 0 0.0 0.0 0.0 0.0 Intermediate Sales & 0.0 0.0 0.0 Service Personnel 3 0 0.0 0.0 0.0 0.0 0.0 Semi-Skilled Manual 0 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Workers 3 0.0 0.0 0.0 0.0 0 0.0

									Feder	al Contr	actors	Prograi	n Achie	vement	Report									
									Par	t 7: Resu	ilts - Mo	embers	of Visib	le Mino	rities									
										Tye	o Electi	onics (Canada	ULC										
												43248												
A	B	C	D	E	F	G	Н	I	J	K	Ĭ I.	М	N	0	P	O	R	S	T	U	v	w	X	Y
r				**************************************		***************	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				· ************************************	:				**************************************			****************			************		<u> </u>
Data so	urces:		Part 1: Workforce	Part 1: Workforce	E + D x 100	Part 1: Workforce	D x G ÷100	E-H	E + H x 100	Part 2: Flow Data Analysis	Part 2: Flow Data	L ∻ K x 100	K x G ÷ 100	L-N	Part 2: Flow Data Analysis	Part 2: Flow Data	Q + P x 100	P x F ÷ 100	Q - S	Part 2: Flow Data Analysis	Part 2: Flow Data	V ⊕ U x 100	U x F + 100	V - X
Ĺ	***********************		Analysis L	Analysis L	J.	Analysis J.	L	L		L	Analysis J.	II.		I	l J	Analysis [l	J	I.	<u>I</u> I.	Analysis L	J.	L	ļ J.
			•	, h	Vorkf	orce An	· · · · ·	*	*	·	*	*	*	*	*	Flow E	ata Ar	······································	*	*	•	•	•	*
	loyment Equity	Year				orkforce	•					Hires					omotior	•			Ter	minati	ns	
Occu (EEC	pational Group		All			Visible V				All			Minorities		All			Minorities		All			Minorities	
(LEC	,0,	#	Employees #	Represent	ation %	Avail.	ability #	Gap #	EE Result	Employees #	Ac	tual %	Expected #	Difference #	Employees #	Acti	ral "o	Expected	Difference #	Employees #	Actu #	al %	Expected #	Difference
13	Other Sales & Service	2017	0	0	0.0	0.0		- 0	0.0		"	- "			-					"		/0		-
ŀ	ersonnel	0	0	0	0.0	0.0		0	0,0	0	0	0.0	0	0	0	0	0.0	0	0	0	0	0.0	C	0
	Other Manual Vorkers	2017 0	0	0	0.0	0.0 0.0		0	0.0 0.0	0	0	0.0	0) 0	0	0.0	0	G	0	0	0.0	l	l
Total		2017	98	29	29.6	29.7	<u></u>	0	99.6									· · · · · · · · · · · · · · · · · · ·	~	, v				Ì
L		0	0	0	0.0	0.0	0	0	0.0	0	0	0.0	0	0	0	0	0.0	0	0	0	0	0.0	0	0
Data so	arces:		Part 2: Flow Data Analysis	Part 2: Flow Data Analysis	E ÷ D x 100	Part 3: Goals	E÷Gx 100	Part 3: Goals	F÷1x 100	Part 3: Goals	E ÷ K x 100	Part 3: Goals	F + M x 100											
ž	43434343434343434343434343434343434343	**********	J	l	Ţ	J	J	J	J	i	J													
			New	Entran	ts				G	oals														
Emp	loyment Equity	Year	F	low Data			Short-te		i		Long-ter													
*******************	pational Group	i cai	All	Visible Mir			Visible V Percent of	linorities	Percent of		Visible M Percent of	I	Percent of					C	ommen	ts				
(EEC	,G)		Employees	Actus		Goal	Goal Met	Goal	Goal Met	Goal	Goal Met	Goal	Goal Met											
1	Other Sales & Service	# ()	# 0	# 0	0.0	#	% 0.0	0,0	9,0	#	9,0	9,0	% 0.0											
1 1 1 1	ersonnel	3	0	0	0.0	V	0.0	0.0	0.0	,	0.0	0.0	0.0											
1 141	Other Manual Vorkers	0	0	0	0.0	0	0.0	0.0	0.0	0	0.0	0.0	0.0											
	VOIKCIS	3 0	0	0	0.0	0	0.0	0.0	0.0	0	0.0	0.0	0.0											
Total		3	0	0	0.0			0.0	0.0			0.0	0.0											

Efforts

Please check the appropriate boxes next to the efforts that your organization made to implement the Federal Contractors Program.

Contra	ctors Program.
Requi	red measures:
	Ensured new employees were given the opportunity to self-identify and adjusted survey results accordingly.
	Provided a self-identification questionnaire to employees who wished to change information previously submitted and to those who requested it, and adjusted survey results accordingly.
	Adjusted survey results to reflect hires, promotions and terminations.
	Updated the workforce analysis to reflect new hires, promotions and terminations; any changes employees made to their self-identification questionnaires; and any revisions made to the availability estimates.
	Adjusted the availability estimates to reflect major changes in the workforce (e.g., changes in geographic recruitment areas, addition of new occupational groups or changes in the composition of occupational groups).
	Updated the availability estimates to incorporate new Census data as it is made available for employment equity purposes.
	Ensured that any new gaps identified are addressed accordingly.
	Maintained appropriate records in all required areas.
Other	measures:
	Reviewed employment systems, policies and practices to ensure that they do not result in barriers to employment of designated group members, monitored their implementation and adjusted as appropriate.
	Have an accommodation policy and/or procedures which was communicated to all staff and ensured accommodation takes place.
	Ensured ongoing senior-level support for employment equity and its implementation.
	Established accountability mechanisms to ensure that the short-term goals would be met.
	Communicated the goals to relevant managers as well as monitored and recorded the results.
	Devoted adequate resources (financial and human) to ensure that the short-term goals would be met.
	Consulted employee/union representatives on communication and implementation of employment equity.

	equity, the steps taken to implement it and the progress made in its implementation.
	Put in place a strategy to ensure a barrier-free workplace.
	Undertook initiatives to increase representation where gaps in representation were found.
	Did all that might reasonably be expected to increase representation, taking into account resources and constraints.
	Other (please describe):
Oper	ational Context
	check the appropriate boxes and provide a brief overview of the events that have influenced your ration's activities during the period between the first/previous and subsequent/current compliance nent.
	Impact of economic and industrial conditions on the organization.
	Any reorganization or other corporate structural changes.
	Acquisitions, mergers or transfers of employees.
	Significant layoffs (include the number of employees affected and the occupational groups of those employees).

	Strikes (include dates, the number of employees affected and the occupational groups of those employees).				
	Other.				
Addit	tional Details				
Please _l	provide any additional information (optional):				

TYCO ELECTRONICS CANADA ULC

First Compliance Assessment under the Federal Contractors Program (FCP)

November 2017

Employment Equity Workforce Questionnaire and Survey Results

Introduction:

Tyco Electronics Canada ULC received a federal contract in excess of \$1M from the Federal Government of Canada. As such, the Company is required to implement an employment equity program as part of the Federal Contractors Program (FCP).

While the Company had been subject to the FCP in the past, the FCP has undergone changes in the last few years. And even though Tyco Electronics Canada ULC had maintained aspects of its employment equity compliance over the years, the Company decided to start completely afresh after receiving its most recent federal contract.

The Company, and particularly the Manager, HR Operations, Ms. Anaheet Sethna worked closely with an Employment Equity Consultant, Shenaz Modi of MODI HR Consulting in fulfilling the requirements of the FCP's first year assessment. Shenaz had worked with Tyco Electronics Canada ULC approximately 12 years ago, and has been specializing directly in employment equity compliance for over 25 years.

Communications to Employees Prior to the Employment Equity Questionnaire:

The Company initially started working on a *communication plan* to ensure that all employees were aware that they would be receiving a confidential employment equity questionnaire on May 15th, 2017. Communications were dually signed and distributed by both Kevin Irons (Controller) and Anaheet Sethna (Manager, HR Operations); both of whom are members of senior management within the Company's Canadian operations. Ensuring that members of senior management were supportive of the employment equity survey and employment equity in general was recognized as being crucial to achieving the highest possible survey response rate.

By utilizing a thorough communication strategy, the goal was to ensure all employees were:

- 1. educated about the Federal Contractors Program;
- 2. understood why they were being asked to voluntarily supply information relating to designated group status(es);
- 3. understood how information collected would be used;
- 4. understood who would have access to the data; and
- 5. understood the importance of the survey and achieving a high response rate.

The Company utilized the information provided on ESDC's website for Federal Contractors to ensure that both the questionnaire and information provided to all employees was in strict compliance with what was required by both the website and the *Employment Equity Act*.

Definitions utilized on the employment equity questionnaires for Aboriginal peoples, persons with disabilities, and members of visible minorities were taken directly from the *Employment Equity Act* and Regulations. The Company chose to put a question on gender on the questionnaire. However, as required in the legislation, gender was taken from HR records for each employee regardless of whether an employee returned their questionnaire. Therefore the accuracy rate for gender is 100%. The

accuracy for the other three designated groups came directly from the responses obtained from the returned questionnaires.

Survey Results:

In May 2017, all employees received their employment equity questionnaire via email along with a question and answer form to assist in further answering any questions they may have had relating to the survey. As required in the *Employment Equity Act*, the Company had indicated on the questionnaire that if any employee required any material in an alternate format, including the questionnaire, they could contact the Manager, HR Operations, and the Company would comply with their request. In addition, employees were also informed that if they had any questions or concerns, they could confidentially contact the Manager, HR Operations. Overall, the employment equity questionnaire was very well received by employees.

A general reminder was sent out to employees approximately one week after the employment equity survey. A few days later, another reminder was sent out to prompt employees to complete and return their questionnaire if they had not already done so, or to contact the Manager, HR Operations, if they required another questionnaire.

By the end of May, the Manager, HR Operations, sent individual reminders to each employee who had not returned their questionnaire. These combined actions had a positive effect overall, and the Company was able to raise its "return" and "response" rates to 85.1%. In total, all employees who returned their questionnaires responded to the questions.

Overall, there are currently 101 permanent full-time employees. Three of those employees are on disability leave, therefore the Workplace Equity Information Management System (WEIMS) did not retrieve information on those employees during the compilation of summary and detailed data reports due to the different employee status code that is assigned to them. Hence, the total number of permanent full-time employees at the moment in the WEIMS reports is 98.

Since May, the data has been kept up-to-date so that any new employee joining the Company is provided with an employment equity questionnaire, with follow-up mechanisms in place. In addition, if any employee should leave the Company, for whatever reason, their termination or departure date would be recorded and they would cease to be counted in the overall numbers.

In summary, the survey results are as follows:

- 1. Total number of employees surveyed = 101
- 2. Total number of employees that did not return survey = 15
- 3. Total number of blank, partially and fully completed questionnaires returned = 86
- 4. Total number of fully completed questionnaire returned = 86

Maintaining Data:

As mentioned earlier, going forward, the WEIMS database will be kept up-to-date, and as new employees are hired, they will be provided with an employment equity questionnaire and supporting

information to read. Follow-up procedures will be carried out to ensure the highest response rates possible are maintained.

In addition, <u>all</u> employees will be reminded periodically that they may request a new employment equity questionnaire at any time by contacting the Manager, HR Operations. Ensuring that all employees are aware that they may request a new questionnaire is particularly important for employees who may acquire certain disabilities.

Furthermore, if employees should leave the Company, their departure date will be inputted onto the spreadsheet and on WEIMS. And finally, if an employee is promoted and meets the criteria as set out in the *Employment Equity Act* and Regulations for promotions, their information will be inputted. The criteria for a promotion are the following:

- 1. The move from one position to another must be permanent and cannot be a temporary or acting assignment;
- 2. The promotion must result in a higher salary or higher salary scale; and
- 3. Within the organizational hierarchy, the move must be higher.

If the above three criteria are met, then the date of the promotion must be inputted into the promo.txt file and entered directly into WEIMS. Most importantly, the new job description should be reviewed and a new National Occupational Classification (NOC) code should be assigned. In the vast majority of cases, a promotion and new job description will require a new NOC code.

National Occupational Classification Codes (NOC Codes):

As part of the project, each job position and job description within the Company was carefully reviewed and assigned a four-digit numerical code based on skill level and skill type. The 2011 version of the National Occupational Classification system was used, as this is the version that is currently compatible with WEIMS.

Summary and Detailed WEIMS Reports:

As already mentioned, in recent years, there have been some changes in the FCP. For example, FCP employers are not required to attach salaries to individual employees. However, Tyco Electronics Canada ULC chose to include salaries in order to examine whether there are any clustering issues relating to the designated groups within lower salary quartiles within Employment Equity Occupational Groups (EEOG). Being a Federal Contractor under the old FCP, the Company recognized the usefulness of these data.

Due to the fact that individual salaries are in the WEIMS database, the Company is requesting that ESDC Officers accept electronic WEIMS forms for privacy reasons. Should there be any concerns with this request, please contact Anaheet Sethna, HR Operations.

Analytical Framework and Summary of the Workforce Analysis:

The Employment Equity Guidelines encourage employers to carefully identify the analytical framework before analyzing the data. Identifying an analytical framework that is as close as possible to the realities of the Company is extremely important. The Company reviewed the default settings for Women, Aboriginal Peoples, and Members of Visible Minorities. After careful review of the particular jobs within the EEOGs and the areas from which the Company recruits, it made sense to change some of the default settings to better reflect the realities of the Company and its recruitment areas specific to the EEOGs. Therefore, changes were made to EEOG 01, 02, 03, and 05. No changes were made to the default settings for Persons with Disabilities as WEIMS does not enable employers to make any changes for this designated group.

The data show that the Company has employees in ten of the fourteen EEOGs. There are small under-representations for women, persons with disabilities and members of visible minorities.

For Women, there is a gap of one woman in EEOG 02 (Middle and Other Managers) and a gap of one woman in EEOG 08 (Skilled Sales and Service Personnel). Short-term goals have been identified for these two areas. It should be noted that although there are small gaps of one in both EEOG 07 (Administrative and Senior Clerical) and EEOG 10 (Clerical Personnel), the Company is <u>not</u> required to treat these as under-representations as women are already over-concentrated within both of these EEOGs within the external availability data, and the purpose of employment equity is not to try and duplicate these over-concentrations.

There are no gaps or under-representations for Aboriginal Peoples, however the Company will make efforts to send job postings to Aboriginal organizations as part of its recruitment process going forward.

Members of Visible Minorities have gaps or under-representations in three of the ten EEOGs. There is a gap of one in EEOG 05 (Supervisors), as well as another gap of one in EEOG 07 (Administrative and Senior Clerical Personnel). There is a gap of three in EEOG 10 (Clerical Personnel). Short term numerical goals (3 year goals) have been set for this designated group.

Persons with disabilities have gaps of one in five separate EEOGs. They include a gap of one in the combined EEOGs of 01 (Senior Management) and 02 (Middle Management). WEIMS always combines these two EEOGs together for persons with disabilities.

In addition to the above, there is a gap of one person with a disability in EEOG 05 (Supervisors), EEOG 08 (Skilled Sales and Service Personnel), and EEOG 10 (Clerical Personnel).

Short-Term (3 Year) Goals and Longer Term Goals:

Short-term (3 year) goals have been identified for all of the areas where there are underrepresentations and while the turnover is low at Tyco Electronics Canada ULC, every effort will be made to address these under-representations where possible. There will also be qualitative goals such as outreach recruitment that will be undertaken to try and assist the Company in closing some of the gaps.

Attached in a separate document are the three-year short-term goals set by the Company to address the under-representations of designated groups within the EEOGs in which they are under-represented. A

spreadsheet was used, that takes into account an estimated 5% turnover per year in each EEOG. While even 5% is high, the Company needed to be realistic in terms of how potential turnover could possibly affect its overall numbers of designated group members.

In an effort to evaluate progress, Senior Management will review its progress and goals every six months.

As for long-term goals (those that are greater than three years), Tyco Electronics Canada ULC will aim to close all of its gaps (under-representations) by 2023. The Company will also ensure that it makes every effort to make all of its workplaces inclusive to all people. Senior Management will ensure that employment equity and the Company's commitment to the Federal Contractors Program is maintained and that progress is reviewed at least every six months. In addition, the Company will embark on an outreach recruitment program particularly in areas where there are under-representations of designated groups.

Tyco Electronics Canada ULC is fully committed to employment equity and making all of its work sites in Canada truly welcoming of all peoples, and fulfilling the requirements under the Federal Contractors Program (FCP).

Further Inquiries:

If any further information is required pertaining to any of the above, kindly contact:

Anaheet Sethna Manager, HR Operations Tyco Electronics Canada ULC

Telephone: (905) 474-5529 or anaheet.sethna@te.com

Federal Contractors Program Report of the First Compliance Assessment

Employer Name: Tyco Electronics Canada ULC

Primary Location: Markham, Ontario

Number of Employees: 98

Ontario - 86 Quebec - 9

New Brunswick – 1 British Columbia - 1

Alberta – 1

The employer advised that there are currently 101 permanent full-time employees. Three (3) of those employees are on disability leave and therefore the Workplace Equity Information Management System (WEIMS) did not retrieve the information on those employees during the compilation of summary and detailed data reports since a different employee status code is assigned to them. Hence, the WFA report shows the total number of permanent full-time employees and permanent part-time employees is 98.

Organization Overview:

NAICS: 3344 - Motor Vehicle and Motor Vehicle Parts and Supplies Merchant Wholesalers Tyco Electronics Canada ULC designs and manufactures connectors and other electronic equipments. The company is based in Markham, Canada. Tyco Electronics Canada ULC operates as a subsidiary of TE Connectivity Ltd.

Key Dates - First Year Assessment

Initiated: 2017-12-01 2018-06-01 Received: WFA: 2017-11-03

COLLECTION OF WORKFORCE INFORMATION

% # **Number of Surveys Handed Out:** 101 100 Number of Surveys Returned: 86 85.1 Number of Completed Surveys Returned: 86 85.1

- The questionnaire or accompanying documentation indicates that an employee may self-identify as being a member of more than one group.

- □ The questionnaire includes a question on gender if this information cannot be obtained from payroll or personnel records.
- ☑ The questionnaire indicates that it is available in alternate formats upon request.
- ☐ The questionnaire indicates that answering the self-identification questions is voluntary.
- □ The questionnaire indicates that the information gathered is confidential and will only be shared with others within the organization in order to carry-out employment equity obligations.

The self-identification questionnaire was reviewed and found to be in compliance by the Workplace Equity Division of the Labour Program.

WORKFORCE ANALYSIS & GOAL SETTING

	The workforce analysis was done using WEIMS. The organization selected the occupational defaults for establishing external availability estimates or provided reasonable justifications.
	As per the WFA dated November 2017, the organization changed the occupational defaults for EEOGs 01, 02, 03 and 05. The justification provided by the organization concerning the change in defaults for EEOG 01, 02, 03 and 05, is that the Company is situated in Toronto and upon review of the Detailed Summary report is shows that all the employees hired in the mentioned EEOG's were from Ontario and thus the company changed the default from National to Provincial. By doing this the company thinks that it reflects the realities of the Company and its recruitment areas specific to the EEOGs.
	The organization selected the geographic defaults for establishing external availability estimates or provided reasonable justifications.
	As per the WFA dated November 2017, the organization changed the occupational defaults for EEOG 01, 02, 03 and 05. Looking at the detailed report, these changes are justifiable since the employees for EEOG 01, EEOG 02 and EEOG 03 were recruitment from the province while the employees in EEOG 05 were hired from different provinces, thus CMA.
\boxtimes	The organization appears to have properly coded its positions using the 2011 National Occupational Classification (NOC).
\boxtimes	The organization has set a goal for every designated group in every occupational group where a gap was identified.
\boxtimes	The organization has demonstrated that it has considered the following in setting its short-term goals: the degree of under-representation, the availability, anticipated

- growth or reduction and anticipated turnover in order to set a goal in each occupational group where a gap was identified.
- The goals set are sufficient to ensure reasonable progress by being above, or at minimum, equal to availability.

The company advised that three of their employees are on long term disability and thus the Workforce Analysis-Summary report indicates that they only have 98 employees.

SUMMARY OF GOALS

Women

Workforce Analysis Results		Goals				
Employment Equity Occupational Group (EEOG)		Present Gap	Short- term (1 to 3	Long- term (3 years	Represent ation	LMA
			years)	or more)		
#	Description	#	%	%	%	%
02	Middle & Other Managers	-1	50.0	27.1	11.1	27.1
07	Administrative and Senior Clerical					
07	Personnel	_	Not req	Not req	66.7	80.1
08	Skilled Sales & Service	-1	28.7	28.7	21.1	28.2
10	Clerical Personnel	-1	Not req	Not req	54.5	65.2

The organization has set appropriate short-term and long-term goals in all four EEOGs where a gap was uncovered.

With regards to EEOGs 07 and 10, the company was not required to set any goals though availability is 80.1% and 65.2%. The present representation in both these EEOG's is 66.7% and 54.5% respectively. Thus in keeping with the program decision not to encourage organizations to seek representation levels of beyond 50% for women in order to discourage occupational segregation and ensure that those occupational groups are welcoming of all genders. For the other two EEOG's (02 and 08), goals were set at labour market availability.

The data submitted by the organization reveals limited anticipated opportunities for hires in EEOGs where gaps were found. However, the goals set at availability will serve them well should an unexpected vacancy occur.

Aboriginal Peoples

There are no gaps in this designated group. Therefore no goals need to be set.

Person with Disabilities

Workforce Analysis Results			Goals			
Employment Equity Occupational Group		***************************************	Short- term	Long- term	Representation	LMA
		Present		(3	Representation	LIVIA
	(EEOG)		(1 to 3	years		
			years)	or		
				more)		
#	Description	#	%	%	%	%
01/02	Managers	-1	25.0	4.3	0.0	4.3
05	Supervisors	-1	50.0	13.9	0.0	13.9
08	Skilled Sales & Service	-1	17.0	3.5	0.0	3.5
10	Clerical	-1	25.0	7.0	0.0	7.0

The short term goals for the gaps identified in EEOG 01/02, EEOG 05, EEOG 08 and EEOG 10, are all set above the labour market availability, while the long term goals are set at the labour market availability. This is acceptable since by doing so they will either eliminate or reduce the gap thus ensuring reasonable progress is achieved in the short-term and maintained in the long-term.

Members of Visible Minorities

Workforce Analysis Results			Goals			
		***************************************	Short- term	Long- term	- Representation	LMA
Emp	Employment Equity Occupational Group (EEOG)			(3		
			(1 to 3	years		
			years)	or		
				more)		
#	Description	#	%	%	%	%
05	Supervisors	-1	100.0	36.2	0.0	36.2
07	Administrative & Sr. Clerical	-1	100.0	37.3	16.7	37.3
10	Clerical Personnel	-3	100.0	48.1	18.2	48.1

The short term goals for the gaps identified in EEOG 05, EEOG 07 and EEOG 10, are all set above the labour market availability, while the long-term goals are set at the labour market availability. It was explained to the employer that the short term goals that is set above the LMA and is at 100% is not realistic since by setting the short term goal at 100%, it can be read as all the future hires in this category is going to be 100% from this designated group. However, the organization insisted on setting the goals above LMA.

Also the organization explained that their short term goals are set by identifying all of the areas where there are under-representations. They also stated that even though the turnover is low at Tyco Electronics Canada ULC, every effort will be made by the organization to address these underrepresentations where possible. They will also have qualitative goals such as outreach recruitment that will be undertaken by the organization in order to try and assist the Company in closing some of the gaps. The Company is trying to be realistic in terms of how potential turnover could possibly affect its overall numbers of designated group members. This is acceptable since by doing so they will either eliminate or reduce the gap and be in par or above the market availability.

RECOMMENDATION	אכ
I recommend that	the employer be found:
⊠in compliance	☐ in non-compliance

Having assessed the data submitted by the employer regarding its workforce and considered its unique circumstances; I recommend that the closing letter include the following:

Tyco Electronics Canada ULC has minor gaps for women, members of visible minorities and person with disabilities. As such, the organization may want to support its hiring and promotion goals with a plan containing measures to attract and retain designated group employees as stated on the narrative report: "In addition, the Company will embark on outreach recruitment program particularly in areas where there are underrepresentations of designated groups." As a federal contractor under the Federal Contractors Program (FCP), Tyco is encouraged to adopt measures best suited to the organization in order to ensure reasonable progress towards achieving its goals.

Name of Analyst: Neena Sharan Date: August 08, 2018

Nyirasafari, Ange AN [NC]

From: Sharan, Neena [NC] on behalf of EE-EME

Sent: August 22, 2018 3:13 PM

To: 'Sethna, Anaheet F'; 'kirons@te.com'

Subject: Government of Canada Agreement Number: 060294 – Notification of Compliance

with the Federal Contractors Program

Cette information est également disponible en français sur demande.

Dear Kevin Irons:

I am writing to inform you that the compliance assessment initiated on January 12, 2018 has been completed. As a result of the assessment, Tyco Electronics Canada ULC has been found to be in compliance with the requirements of the Federal Contractors Program (FCP) under the *Employment Equity Act*.

The purpose of this initial assessment was to verify that your organization has taken steps to achieve employment equity by surveying its workforce, conducting a workforce analysis and setting hiring and promotion goals where gaps in the representation of the designated groups were identified.

Based on a review of the information submitted by your organization, you will find recommendations below for your consideration to ensure the ongoing success of Tyco Electronics Canada ULC's employment equity program.

• Tyco Electronics Canada ULC has minor gaps for women, members of visible minorities and person with disabilities. As such, the organization may want to support its hiring and promotion goals with a plan containing measures to attract and retain designated group employees as stated on the narrative report: "In addition, the Company will embark on outreach recruitment program particularly in areas where there are underrepresentations of designated groups." As a federal contractor under the Federal Contractors Program (FCP), Tyco is encouraged to adopt measures best suited to the organization in order to ensure reasonable progress towards achieving its goals.

Next Steps

Under the terms of the FCP, your organization will be subject to a subsequent compliance assessment four years after the award date of your initial goods or services contract and every three years thereafter. The next assessment will be initiated on January 12, 2021. Future compliance assessments will focus on the achievement of reasonable progress in meeting the goals established in your organization's initial or updated employment equity submission.

When Tyco Electronics Canada ULC is notified of a subsequent assessment, the following information will be required:

- 1. Workforce data (Form1 to 6) at the national level.
- 2. A current workforce analysis; and
- 3. A completed Achievement Report that includes revised short-term and long-term numerical goals for any remaining gaps in representation.

These documents will allow the Labour Program to assess whether or not reasonable progress has been made since the previous assessment. If reasonable progress has not been made, Tyco Electronics Canada ULC will be required to demonstrate that it has made reasonable efforts to achieve its goals. We encourage your organization to develop an action plan to ensure that goals will be met.

The FCP does not prescribe measures to be undertaken. Each federal contractor is encouraged to implement employment equity in ways that are meaningful and relevant to their organization. Evidence of reasonable efforts could include:

- the implementation of initiatives to foster a diverse and inclusive workplace;
- measures to remove employment barriers;
- tailored programs to attract and retain designated group members in areas where they are under-represented;
 and
- the establishment of accountability mechanisms supported by senior management to ensure that goals are met.

You may also visit our website to access a number of tools. In particular, we encourage your organization to continue using the Workplace Equity Information Management System (WEIMS), WEIMS can assist you in generating your workforce analysis and contains other data analysis tools, including the Achievement Report, as well as a series of training modules.

Should you require any further information regarding your organization's obligations under the FCP, please contact Neena Sharan at neena.sharan@labour-travail.gc.ca.

Your cooperation during the course of this compliance assessment was appreciated and we wish Tyco Electronics Canada ULC continued success in achieving a diverse and inclusive workplace.

Workplace Equity Team

Workplace Equity Division, Labour Program Employment and Social Development Canada / Government of Canada ee-eme@hrsdc-rhdcc.gc.ca



Joignez-vous au Forum de l'équité, la diversité et l'inclusion en milieu de travail (FEDIMT) en ligne, un espace collaboratif pour employeurs. Envoyez-nous un courriel pour vous joindre! Join the online Workplace Equity, Diversity and Inclusion Forum (WEDIF), a collaborative Join the online workship and the join!